

Annex A- Environment, Planning & Transport

Director - Scott Tompkins

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|--|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Engineering Design Services | 10,128 | (9,268) | 860 | 375 | | | 375 | Within EDS a recalculation of time cost has been completed and factored into the forecast. The result of new staff rates through the MHA+ has yet to be realised but has been anticipated in the calculations. These have also been submitted as MTFS bids and the bulk of the cost at this time relates to the increases in electricity cost. |
| County Highways | 23,936 | (7,706) | 16,230 | (1) | | | (1) | |
| Planning Delivery | 5,566 | (5,036) | 530 | 235 | | 173 | 62 | The overspend in Ecology, Historic Environment and Landscape has increased due to a reduction in income being generated by the projects. In addition, the underspend in the Planning team, has also been reduced to reflect the current planning fee income based on current activity. |
| Trading Standards & Community Safety | 3,116 | (1,144) | 1,973 | 83 | | 52 | 31 | Continued pressure on the G&T budget with works to repair sites and to resolve long standing Corley View issues. |
| Transport Delivery | 51,060 | (10,874) | 40,186 | 5,745 | | | 5,745 | Within Transport Delivery, there is a forecast for Home to School Transport overspend of £4.733m which is made up of £1.929m on mainstream transport and £2.804m on SEND. In both areas there has been a significant increase in average costs per journey since the end of 2022/23 fuelled by RPI on operator costs when contracts have been tendered. This, when combined with increasing numbers in both areas, gives a cumulative overspend of £0.995m for mainstream and £1.517m for SEND. Contract prices in previous years have been kept at below inflation levels, however now operators are substantially increasing their charges. In addition to this an analysis of the number of contracts started since April for 1:1, no existing contract to add travellers to or not the priority school has increased costs by £0.200m for mainstream and £0.300m for SEND. Also included in these figures is £1.721m for mainstream relating to the transport of excluded pupils that is predominately controlled by schools going directly to transport operators for service provision. Small savings in other cost centres within the service net of to the £4.652m total Transport Delivery overspend. |
| Environment, Planning & Transport Management | 699 | 0 | 699 | (8) | | | (8) | |
| Emergency Management | | | | | | | 0 | |
| Net Service Spending | 94,505 | (34,028) | 60,478 | 6,429 | 0 | 225 | 6,204 | |

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Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|--|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied. | (326) | (326) | 0 | |
| Traded income - Expansion of traded income across the service including improving efficiencies and increasing income from external contracts, new future external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service. | (285) | (48) | 237 | Both Forestry and Network Management currently forecasting not to hit additional £100k income target. Senior management team are looking at alternative solutions. |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services. | (63) | (63) | 0 | |
| Network Management - Additional enforcement income by carrying out more inspections and a 'coring' programme. Cost of additional staff and equipment paid for from income with an additional return of £100k to £400k per year. | (400) | (400) | 0 | |
| Trading standards - Delivery of efficiencies in trading standards community safety provision. | (45) | (45) | 0 | |
| Total | (1,119) | (882) | 237 | |

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Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|--|---------------------|------------|-----------------------------|------------------|-----------------------------|------------------------------|
| Trading Standards Data Cleanse and Business Process Review | 104 | 104 | 0 | project on track | 0 | Mar-24 |
| Forestry - Tree Nursery | 103 | 103 | 0 | project on track | 0 | Mar-24 |
| Total | 207 | 207 | 0 | | | |

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Capital Programme - 2023/24 to 2024/25 Onwards

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | |
|---|---------------------|---------------|---------------|-----------------------|---------------|---------------------|---------------|---------------|-----------------------|---------------|------------------------|----------------------|--|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Major Transport Projects | | | | | | | | | | | | | |
| Rugby Western Relief Road | 59,145 | 50 | 50 | 0 | 59,245 | 59,145 | 1 | 99 | 0 | 59,245 | -49 | 0 | £9000 of compensation claims put back to 2023/24 due to lack of resource to undertake the remaining land compensation claim |
| M40 Junction 12 | 11,908 | 15 | 0 | 0 | 11,922 | 11,908 | 15 | 0 | 0 | 11,922 | 0 | 0 | |
| Rugby Gyratory Improvement Scheme | 1,564 | 24 | 0 | 0 | 1,588 | 1,564 | 0 | 24 | 0 | 1,588 | -24 | 0 | Lack of resources to carry out investigation this financial year |
| Bermuda Connectivity Project | 10,118 | 3,554 | 1,500 | 0 | 15,172 | 10,118 | 3,554 | 1,500 | 0 | 15,171 | -0 | -0 | Incorporated works from County Highways (12072000). CH transferred funds to cover these works, as per email from Ian Nicholls 13/7/23 |
| A46 Stanks Island signalisation and improvement Bham Rd | 5,252 | 1,431 | 0 | 0 | 6,683 | 5,252 | 31 | 1,400 | 0 | 6,683 | -1,400 | 0 | £1.4m moved to following year, final account with contractors administrator still ongoing not going to be resolved this year. Part 1 construction claims also deferred as none come into to date. Section 2 construction reprogrammed. |
| A444 Corridor Improvements - Phase 2 | 600 | 1,890 | 1,845 | 0 | 4,334 | 600 | 80 | 1,450 | 2,204 | 4,334 | -1,810 | 0 | Reprofiling of financial forecast due to movement on proposed commencement date. Scheme commencement date subject to road network availability and procurement strategy to be deployed. |
| A3400 Bham Road Stratford Corridor Improvements | 1,296 | 5,663 | 500 | 0 | 7,459 | 1,296 | 642 | 1,597 | 3,924 | 7,459 | -5,021 | 0 | Reprofiling to reflect changes to Phase 2 design |
| A46 Stoneleigh Junction Improvement | 28,088 | 9,173 | 0 | 0 | 37,262 | 28,088 | 3,269 | 5,904 | 0 | 37,262 | -5,904 | 0 | Programme and spend reprofiled due to ongoing site issues. Works costs have increased along with unresolved risk items, reviewing costs and monitoring budget |
| A47 Hinckley Road Corridor Scheme | 803 | 834 | 3,194 | 200 | 5,031 | 803 | 62 | 1,067 | 3,099 | 5,031 | -772 | 0 | Reprofiling in response to changes in scheme programme |
| Improvements to the A446 Stonebridge junction (Coleshill) | 99 | 852 | 1,052 | 0 | 2,003 | 99 | 34 | 175 | 1,695 | 2,003 | -818 | 0 | Programmed reprofiled to review design and look where savings can be made. |
| Transforming Nuneaton - Highway Improvements (CIF) | 741 | 575 | 5,480 | 12,769 | 19,565 | 741 | 405 | 5,650 | 12,769 | 19,565 | -170 | 0 | Land negotiation and CPO process moving slower than anticipated. Expected land acquisition to be completed next financial year. |

| | | | | | | | | | | | | | |
|---|-------|-------|-------|-----|---------------|-------|-------|-------|-------|---------------|--------|------|--|
| Emscote Road Corridor Improvements Scheme | 359 | 491 | 9,172 | 250 | 10,272 | 359 | 138 | 410 | 9,364 | 10,272 | -353 | -0 | Due to the road space not being available for related schemes until anticipated 2025, spend has slowed on the design of this project |
| A452/A46 Developer Improvement scheme | 9 | 2,471 | 4,200 | 0 | 6,681 | 9 | 198 | 253 | 6,221 | 6,681 | -2,273 | -0 | Reprofiled spend for design this year and next year and proposed construction 25/26. Construction dependant on road space availability due to HS2. |
| Street Lighting | | | | | | | | | | | | | |
| Pump Priming allocation for LED street lighting | 5,288 | 21 | 0 | 0 | 5,309 | 5,288 | 21 | 0 | 0 | 5,309 | -0 | -0 | rcco from eb031 street lighting |
| Street Lighting Annual Main 2022/23 | 663 | 0 | 0 | 0 | 663 | 663 | 0 | 0 | 0 | 663 | 0 | 0 | |
| Street Lighting Annual Main 2023/24 | 0 | 962 | 24 | 0 | 986 | 0 | 737 | 24 | 0 | 761 | -225 | -225 | |
| Structural Bridge Maintenance | | | | | | | | | | | | | |
| Minor Bridge Maintenance schemes 2017/2018 | 2,707 | 45 | 63 | 0 | 2,815 | 2,707 | 10 | 90 | 0 | 2,807 | -35 | -8 | Lack of resource and existing resource diverted onto accident repair works. Bedworth Rd Bulkington increased due to likelihood of inflation increases |
| Minor Bridge Maintenance schemes 2018/2019 | 1,912 | 0 | 0 | 0 | 1,912 | 1,912 | 0 | 0 | 0 | 1,912 | 0 | 0 | |
| Bridges Base Budget 2019 2020 | 923 | 8 | 0 | 0 | 931 | 923 | 2 | 0 | 0 | 925 | -6 | -6 | Lack of resource and existing resource diverted onto accident repair works |
| Bridges Base Budget 2020 2021 | 815 | 107 | 0 | 0 | 922 | 815 | 122 | 0 | 0 | 937 | 15 | 15 | Sandy Way increased due to inflation; Blythe actual costs as scheme complete |
| Historic Bridge Maintenance | 2,795 | 1,697 | 2,054 | 0 | 6,546 | 2,795 | 1,808 | 1,944 | 0 | 6,546 | 111 | 0 | Forecast revised against active projects to reflect increased costs and bridges deteriorating since provision of budget. The forecast variance is related to rounding of input budget by 2p. This has been corrected this quarter to balance back to original budget |
| Bridges annual maintenance 2021-22 | 660 | 216 | 55 | 0 | 931 | 660 | 198 | 55 | 0 | 913 | -18 | -18 | Budget transferred to new general code for assessments |
| Bridge Annual Main 2022/23 | 522 | 530 | 0 | 0 | 1,052 | 522 | 379 | 103 | 0 | 1,003 | -151 | -49 | Principal inspections for 2022/23 may not now all be delivered before end of financial year; Chesterton Fosse deferred due to availability of road space Budget altered to reflect actual and tendered costs previously estimated |
| Bridge Annual Main 2023/24 | 0 | 246 | 114 | 0 | 360 | 0 | 389 | 49 | 0 | 438 | 143 | 78 | New schemes added to current year's maintenance budget, including numerous accident damages |
| D1705 - Bridge Maintenance Capital Programme | 0 | 15 | 0 | 0 | 15 | 0 | 8 | 0 | 0 | 8 | -7 | -7 | Reduced to reflect current spend profile Reduced to reflect current spend profile |
| D1706 - Bridge Maintenance Capital Scour Works | 0 | 40 | 0 | 0 | 40 | 0 | 15 | 0 | 0 | 15 | -25 | -25 | Forecast dropped due to lack of resource. Current resource transferred to multiple RTCs Forecast dropped due to lack of resource. Current resource transferred to multiple RTCs |
| D1706 - Bridge Maintenance Capital Scour Works | 0 | 0 | 20 | 0 | 20 | 0 | 20 | 20 | 0 | 40 | 20 | 20 | Budget transferred from old specific code for assessments |
| D1706 - Bridge Maintenance Capital Scour Works | 0 | 195 | 0 | 0 | 195 | 0 | 195 | 0 | 0 | 195 | -0 | -0 | Principal inspections forecast now added to current year's programme |

| | | | | | | | | | | | | | |
|---|--------|-------|---|---|--------|--------|-------|--------|---|--------|--------|--------|---|
| D1707 - Bridge Assessment Programme | 0 | 99 | 0 | 0 | 99 | 0 | 99 | 0 | 0 | 99 | 0 | 0 | Underwater & confined space inspections forecast now added to current year's programme |
| Structural Maintenance of Roads | | | | | | | | | | | | | |
| County Highways base budget 20-21 | 21,964 | 0 | 0 | 0 | 21,964 | 21,964 | 0 | 0 | 0 | 21,964 | 0 | 0 | |
| D1707 - Bridge Assessment Programme | 0 | 582 | 0 | 0 | 582 | 0 | 582 | 0 | 0 | 582 | 0 | 0 | |
| D1633 - Principal Bridge Inspections | 1,615 | 0 | 0 | 0 | 1,615 | 1,615 | 0 | 0 | 0 | 1,615 | 0 | 0 | |
| Highways 2021-22 Patching Surface Dressing | 465 | 0 | 0 | 0 | 465 | 465 | 0 | 0 | 0 | 465 | 0 | 0 | |
| Forestry 35 X Yard Skips | 8 | 0 | 0 | 0 | 8 | 8 | 0 | 0 | 0 | 8 | 0 | 0 | |
| Highways 2022/23 Surface Dressing | 1,824 | 0 | 0 | 0 | 1,824 | 1,824 | 4 | 0 | 0 | 1,827 | 4 | 4 | |
| Highways 2022/23 Slurry Seal | 306 | 0 | 0 | 0 | 306 | 306 | 0 | 0 | 0 | 306 | 0 | 0 | |
| Highways 2022/23 Routine Patching | 1,465 | 58 | 0 | 0 | 1,523 | 1,465 | 71 | 0 | 0 | 1,536 | 13 | 13 | new budget to match the actuals all corrections have been taken of the 12072000 budget |
| Highways 2022/23 Patching Surface Dressing | 573 | 0 | 0 | 0 | 573 | 573 | 0 | 0 | 0 | 573 | 0 | 0 | |
| Highways 2022/23 Patching Slurry Sealing | 14 | 0 | 0 | 0 | 14 | 14 | 0 | 0 | 0 | 14 | 0 | 0 | |
| Highways 2022/23 1ST TIME FIND AND FIX | 242 | 25 | 0 | 0 | 267 | 242 | 25 | 0 | 0 | 267 | -0 | -0 | budget to match actual increase form 12072000 |
| Highways 2022/23 Structural Patching | 894 | 16 | 0 | 0 | 910 | 894 | 16 | 0 | 0 | 910 | 0 | 0 | budget to match the actual decreased added back to code 12072000 |
| Highways 2022/23 Road Marking SD | 327 | 0 | 0 | 0 | 327 | 327 | 0 | 0 | 0 | 327 | 0 | 0 | |
| Highways 2022/23 Structural Maintenance Annual Programme | 8,214 | 0 | 0 | 0 | 8,214 | 8,214 | 1 | 0 | 0 | 8,215 | 1 | 1 | forecast to match the actual the difference has been transferred back to 12072000 |
| Highways 2022/23 Structural Maintenance Annual Footways Programme | 2,185 | 0 | 0 | 0 | 2,185 | 2,185 | 0 | 0 | 0 | 2,185 | 0 | 0 | |
| Staff Recharges Annual 2022/23 | 906 | 0 | 0 | 0 | 906 | 906 | 0 | 0 | 0 | 906 | 0 | 0 | |
| Forestry: Vermeer chipper | 23 | 0 | 0 | 0 | 23 | 23 | 0 | 0 | 0 | 23 | 0 | 0 | |
| Highways 2022-23 HS2 Road deterioration fund | 251 | 0 | 0 | 0 | 251 | 251 | 0 | 0 | 0 | 251 | 0 | 0 | |
| Sawbridge. Bridge replacement on P | 20 | 0 | 0 | 0 | 20 | 20 | 0 | 0 | 0 | 20 | 0 | 0 | |
| Brailes. Drainage works on Public Bri | 31 | 0 | 0 | 0 | 31 | 31 | 0 | 0 | 0 | 31 | 0 | 0 | |
| Highways 2023/24 Surface Dressing | 0 | 4,238 | 0 | 0 | 4,238 | 0 | 3,126 | 0 | 0 | 3,126 | -1,112 | -1,112 | |
| Highways 2023/24 Slurry Seal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Highways 2023/24 Routine Patching | 0 | 1,736 | 0 | 0 | 1,736 | 0 | 1,736 | 0 | 0 | 1,736 | 0 | 0 | |
| Highways 2023/24 1st Time Find And | 0 | 292 | 0 | 0 | 292 | 0 | 428 | 0 | 0 | 428 | 136 | 136 | |
| Highways 2023/24 Structural Patchin | 0 | 1,736 | 0 | 0 | 1,736 | 0 | 1,736 | 0 | 0 | 1,736 | 0 | 0 | |
| Highways 2023/24 Road Marking Sd | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Highways 2023/24 Structural Mainte | 0 | 6,946 | 0 | 0 | 6,946 | 0 | 8,340 | 0 | 0 | 8,340 | 1,394 | 1,394 | This deductions includes the transfer of £230k to code 11339000 and £39k transfer to 11764000 and the differences in codes 11981* |
| Highways 2023/24 Structural Mainte | 0 | 3,038 | 0 | 0 | 3,038 | 0 | 2,604 | 0 | 0 | 2,604 | -434 | -434 | |
| Staff Recharges Annual 2023/24 | 0 | 913 | 0 | 0 | 913 | 0 | 913 | 0 | 0 | 913 | 0 | 0 | |
| Communities Highways & Bridges/Pc | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,884 | 0 | 20,884 | 0 | 20,884 | |
| Additional Pot Hole Fund Nov 23 | 0 | 0 | 0 | 0 | 0 | 0 | 2,056 | 0 | 0 | 2,056 | 2,056 | 2,056 | |

| Traffic Signals 2015-16 | 181 | 11 | 0 | 0 | 192 | 181 | 11 | 0 | 0 | 192 | 0 | 0 | |
|--|-----|----|-----|---|------------|-----|----|-----|---|------------|----|----|---|
| Traffic Base Budget 2019 2020 | 235 | 41 | 0 | 0 | 275 | 235 | 44 | 0 | 0 | 279 | 4 | 4 | Additional traffic management costs incurred over 3 weekends to complete scheme & minimise delays |
| ClF - Replacement Bollards in Stratford, Nuneaton & Bedworth | 334 | 0 | 140 | 0 | 474 | 334 | 15 | 125 | 0 | 474 | 15 | -0 | Costs incurred in this year, originally estimated for 2024/25 |
| Traffic Signals Annual Main 2021-22 | 213 | 0 | 0 | 0 | 213 | 213 | 0 | 0 | 0 | 213 | 0 | 0 | All schemes now complete, no more expenditure will be incurred |

| | | | | | | | | | | | | | |
|---|-----|-----|----|----|-----|-----|-----|-----|---|-----|------|-----|--|
| D1356 - DFT - Traffic Signals Maintenance Grant Award | 475 | 117 | 0 | 0 | 593 | 475 | 142 | 0 | 0 | 617 | 25 | 25 | Increase in cost in street lighting (upgrade larger area than 1st anticipated), and additional traffic management costs as delivered across 4 consecutive Sundays |
| Traffic Signals Annual Main 2022/23 | 178 | 78 | 0 | 0 | 256 | 178 | 78 | 0 | 0 | 256 | 0 | 0 | Delivered planned schemes as forecast and carried forward remaining budget to deliver next tranche of maintenance schemes |
| Traffic Signals Annual Main 2023/24 | 0 | 352 | 0 | 0 | 352 | 0 | 178 | 146 | 0 | 324 | -174 | -28 | Budget reallocated to other schemes in order to meet increasing costs Budget reallocated to other schemes in order to meet increasing costs |
| Flood management | | | | | | | | | | | | | |
| Flood alleviation schemes CIF - Pailton | 91 | 0 | 25 | 25 | 141 | 91 | 0 | 50 | 0 | 141 | 0 | 0 | The forecast spend was previously shown incorrectly as 24-26, the scheme is proposed to deliver 23-25. The initial scheme was delayed due to the contractor entering administration. A new contractor has been appointed with delivery programmed to be largely complete this year. Costs may increase if existing products need to be replaced, this will be met with the remaining budget allocated to this scheme. |
| Flood alleviation schemes CIF - Fenny Compton | 63 | 573 | 0 | 0 | 636 | 63 | 532 | 121 | 0 | 716 | -41 | 80 | An error with miscoding money claimed from the EA has resulted in the incorrect amount showing on forecast. Costs may still increase due to listed building consent requirements and additional modelling required for one property. To date 9 properties are complete. An error with miscoding money claimed from the EA has resulted in the incorrect amount showing on forecast. |
| Flood alleviation schemes CIF - Welford on Avon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Flood alleviation schemes CIF - Galley Common | 0 | 10 | 44 | 0 | 54 | 0 | 5 | 49 | 0 | 54 | -5 | 0 | Cannot be awarded this year as the EA have stated that we must use their new framework documents that have not been provided yet. |
| Flood alleviation schemes CIF - Bermuda | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Flood alleviation schemes CIF - Brailes | 10 | 70 | 45 | 0 | 125 | 10 | 85 | 30 | 0 | 125 | 15 | -0 | Proposed delivery now expected this financial year rather than spanning this year and next. Possible increase in cost still expected when we receive final costs back following site surveys. |
| Flood defence - Fillongley | 57 | 0 | 99 | 0 | 156 | 57 | 6 | 92 | 0 | 156 | 6 | 0 | The contractor for this scheme has gone into liquidation with some properties partially complete. A new contractor has now been appointed, but scheme may have to be completely re-done by new contractor subject to the condition of existing measures fitted. Delivery of scheme will depend on reprocurement and re-establishment of relationship with eligible residents. Spend this year is to undertake Interim surveys on previously installed measures to confirm what had been installed by the previous contractor and whether quality was acceptable. |

| | | | | | | | | | | | | | |
|--|-----|------|-----|-----|-------|-----|-----|-----|-----|-------|------|-----|---|
| Bilton Road Property Flood Resilience Scheme | 15 | 0 | 0 | 0 | 15 | 15 | 0 | 0 | 0 | 15 | 0 | 0 | |
| Clifford Chambers Property Flood Resilience Scheme | 113 | 50 | 56 | 0 | 219 | 113 | 0 | 105 | 0 | 218 | -50 | -0 | Scheme delivery now expected next year due to additional engagement with residents after appointing new contractor following the liquidation of previous one. Also aligns delivery with Fillongley and Pailton schemes.£207 spent on design review log with RAB surveyors in line with new PFR code of practice requirements |
| Flood Defence Maintenance 22-23 | 135 | 0 | 0 | 0 | 135 | 135 | 0 | 0 | 0 | 135 | 0 | 0 | |
| Broadwell property flood resilience scheme | 6 | 103 | 10 | 0 | 119 | 6 | 138 | 0 | 0 | 143 | 35 | 25 | Overall cost of the scheme has increased due to additional eligible properties joining the scheme. Additional costs also related to requirement to update electrical wiring to several properties to allow installation of pumps. Cost of protecting these properties exceeds the funding available from the EA so shortfall will be met from Flood Defence Annual Maintenance code 12063000. |
| Flood Defence Maintenance 23-24 | 0 | 211 | 241 | 0 | 452 | 0 | 211 | 216 | 0 | 426 | -0 | -26 | 25,000 transferred to Broadwell project (12005000) to meeting funding gap. |
| Community Safety | | | | | | | | | | | | | |
| Development and upgrade of three WCC owned Gypsy and Traveller sites | 36 | 0 | 624 | 0 | 660 | 36 | 130 | 494 | 0 | 660 | 130 | 0 | We have just gone out to tender for the Capital programme on the Griff and have 4 companies who we are interviewing in late September. it is now highly likely that the project will commence in 2023/4 and we have adjusted the budget to reflect this. we will be in a better position at the end of Q3 to fully reflect the profile of the spend once the tender has been awarded. There is no mended to the expenditure change. the adjustments relate to the earlier award of the contract |
| Gypsy & Traveller Services 21-22 | -19 | 0 | 50 | 0 | 31 | -19 | 0 | 50 | 0 | 31 | 0 | 0 | |
| Gypsy & Traveller Services 22-23 | 0 | 0 | 21 | 0 | 21 | 0 | 0 | 21 | 0 | 21 | 0 | 0 | |
| Gypsy & Traveller Services 23-24 | 0 | 22 | 0 | 0 | 22 | 0 | 22 | 0 | 0 | 22 | 0 | 0 | |
| Integrated Transport - Delivery | | | | | | | | | | | | | |
| Casualty Reduction Schemes 18-19 | 748 | 1096 | -20 | 0 | 1,824 | 748 | 466 | 609 | 0 | 1,824 | -630 | 0 | |
| Nuneaton To Coventry Cycle Route - Cif | 41 | 130 | 490 | 350 | 1,011 | 41 | 80 | 540 | 350 | 1,012 | -50 | 0 | |
| Green Man Coleshill Signalised Junction - Cif | 129 | 741 | 30 | 0 | 900 | 129 | 741 | 30 | 0 | 900 | -0 | -0 | Budget to be transferred into this project.Scope increased at request of County Highways, Additional resurfacing carried out within these works to save County Highways coming back at later date. Budget to be transferred into this project. |
| Hinckley To Nuneaton Cycle Route - Cif | 98 | 704 | 0 | 0 | 802 | 98 | 704 | 0 | 0 | 802 | 0 | 0 | |

| | | | | | | | | | | | | | |
|---|-------|----|-------|-------|--------------|-------|-----|-------|-------|--------------|-----|----|--|
| A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278 | 3,057 | 0 | 0 | 0 | 3,057 | 3,057 | 0 | 0 | 0 | 3,057 | 0 | 0 | |
| A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278 | 4,978 | 97 | 0 | 0 | 5,075 | 4,978 | 97 | 0 | 0 | 5,075 | 0 | 0 | |
| A452 Myton Road And Shire Park Roundabouts S106 WCC3 | 1,073 | 96 | 4,879 | 804 | 6,852 | 1,073 | 66 | 4,909 | 804 | 6,851 | -30 | -1 | Reprofiled due to revised programme. Scheme is expected to start in Spring 2024. Additional funding from developer to complete footway works which weren't completed as part of their S278 scheme. |
| A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusilliers Way to Gallows Hill) | 341 | 5 | 3,735 | 3,419 | 7,500 | 341 | 35 | 750 | 6,374 | 7,500 | 30 | -0 | Reprofiled due to change in design approach |
| A452 M40 spur west of Banbury Road S106 WCC1 | 32 | 50 | 50 | 4,805 | 4,937 | 32 | 100 | 100 | 4,705 | 4,937 | 50 | 0 | Reprofiled in line with revised programme. |
| A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try | 50 | 5 | 395 | 0 | 450 | 50 | 5 | 395 | 0 | 450 | 0 | 0 | |

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|---|-------|-----|-------|---|-------|-------|-----|-------|---|-------|-----|-----|--|
| C9878 A452 Europa Way Dualling, The Asps S278 | 1 | 149 | 0 | 0 | 150 | 1 | 149 | 0 | 0 | 150 | 0 | 0 | |
| D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access | 42 | 0 | 0 | 0 | 42 | 42 | 0 | 0 | 0 | 42 | 0 | 0 | |
| D1527 - A452 Europa Way, Warwick (The Asps) - Ph 1 Interim Site Access LILO S278 | 7 | 53 | 0 | 0 | 60 | 7 | 53 | 0 | 0 | 60 | 0 | 0 | |
| Developer Funded Transport - s278 schemes | | | | | | | | | | | | | |
| Unallocated section 278 developer funds | 19 | 0 | 1,596 | 0 | 1,616 | 19 | 0 | 1,596 | 0 | 1,616 | 0 | 0 | |
| B4113 Gipsy Lane Junction | 5 | 1 | 0 | 0 | 6 | 5 | 0 | 1 | 0 | 6 | -1 | 0 | Scheme currently on hold. Spend moved back to next financial year |
| Ansty Business Park Phase 3 Junction Improvements | 2,810 | 130 | 0 | 0 | 2,940 | 2,810 | 91 | 0 | 0 | 2,900 | -40 | -40 | Previous forecast over estimated Previous forecast over estimated |
| B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash | 431 | 0 | 0 | 0 | 431 | 431 | 0 | 0 | 0 | 431 | 0 | 0 | |
| A423 Coventry Road Southam New Priority Junction S278 | 512 | 0 | 0 | 0 | 512 | 512 | 0 | 0 | 0 | 512 | 0 | 0 | |
| A428 Rugby Radio Station Mass Site S278 Highways Work | 2,871 | 0 | 53 | 0 | 2,924 | 2,871 | 2 | 52 | 0 | 2,925 | 2 | 1 | Remedial works identified not previously forecast, anticipated increase in staff recharges |
| A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278 | 308 | 0 | 0 | 0 | 308 | 308 | 0 | 0 | 0 | 308 | 0 | 0 | |
| B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278 | 366 | 0 | 0 | 0 | 366 | 366 | 0 | 0 | 0 | 366 | 0 | 0 | |
| B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278 | 594 | 0 | 0 | 0 | 594 | 594 | 0 | 0 | 0 | 594 | 0 | 0 | |
| B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278 | 582 | 0 | 0 | 0 | 582 | 582 | 0 | 0 | 0 | 582 | 0 | 0 | |
| S278 Zebra Upgrade on Tachbrook Rd Leamington | 60 | 0 | 0 | 0 | 60 | 60 | 0 | 0 | 0 | 60 | 0 | 0 | Scheme currently in maintenance, no further costs currently expected |
| C204 Birmingham Road, Alcester New Right Turn Lane S278 | 115 | 43 | 0 | 0 | 158 | 115 | 1 | 0 | 0 | 116 | -42 | -42 | Project in maintenance- minimal further costs anticipated Project in maintenance- minimal further costs anticipated |
| A47 The Long Shoot, Nuneaton , New Traffic Controlled Junction S278 | 1,178 | 0 | 0 | 0 | 1,178 | 1,178 | 0 | 0 | 0 | 1,178 | 0 | 0 | Staff recharge reconciliation, due to bond release process Staff recharge reconciliation, due to bond release process |
| B4035 Camden Road, Shipston On Stour New Right Turn Lane S278 | 336 | 21 | 0 | 0 | 357 | 336 | 21 | 0 | 0 | 357 | 0 | 0 | Project in maintenance- no further costs anticipated |
| B4451 Kineton Road Southam New Roundabout S278 | 609 | 0 | 0 | 0 | 609 | 609 | 0 | 0 | 0 | 609 | 0 | 0 | |
| C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278 | 556 | 0 | 0 | 0 | 556 | 556 | 0 | 0 | 0 | 556 | 0 | 0 | |

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|--|-------|-----|-----|---|-------|-------|-----|-----|---|-------|----|----|--|
| A422 Alcester Road SoA access to development and relocation of puffin crossing | 251 | 0 | 0 | 0 | 251 | 251 | 0 | 0 | 0 | 251 | 0 | 0 | |
| A426 Southam Rd Southam access to quarry at Griffins Farm | 307 | 0 | 0 | 0 | 307 | 307 | 0 | 0 | 0 | 307 | 0 | 0 | |
| A428 Lawford Road Rugby right turn lane and access to development site | 417 | 1 | 0 | 0 | 418 | 417 | 0 | 0 | 0 | 417 | -1 | -1 | Scheme complete - minimal additional costs anticipated |
| B4429 Ashlawn Rd Rugby new puffin crossing | 58 | 0 | 0 | 0 | 58 | 58 | 0 | 0 | 0 | 58 | 0 | 0 | |
| A429 Ettington Rd Wellesbourne new rdbt and puffin crossing | 1,222 | 0 | 0 | 0 | 1,222 | 1,222 | 0 | 0 | 0 | 1,222 | 0 | 0 | |
| A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278 | 2,013 | 0 | 0 | 0 | 2,013 | 2,013 | 0 | 0 | 0 | 2,013 | 0 | 0 | |
| A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278 | 699 | 0 | 22 | 0 | 721 | 699 | 0 | 22 | 0 | 721 | 0 | 0 | |
| A47 Hinkley Road Nuneaton Puffin Crossing | 93 | 0 | 0 | 0 | 93 | 93 | 0 | 0 | 0 | 93 | 0 | 0 | |
| D2206 Siskin Drive Baginton Right Turn Lane S278 | 459 | 1 | 22 | 0 | 482 | 459 | 0 | 22 | 0 | 481 | -1 | -1 | Remedials identified not previously forecast |
| D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278 | 443 | 0 | 0 | 0 | 443 | 443 | 0 | 0 | 0 | 443 | 0 | 0 | |
| A444 Weddington Road , Nuneaton New Puffin Crossing S278 | 198 | 0 | 0 | 0 | 198 | 198 | 0 | 0 | 0 | 199 | 0 | 0 | Scheme complete. Additional costs for closing down process Scheme complete. Additional costs for closing down process |
| B4642 Coventry Road Cawston - New Right Turn Lane S278 | 784 | 20 | 0 | 0 | 804 | 784 | 21 | 0 | 0 | 805 | 1 | 1 | Remedial work identified in RSA3 not previously known Anticipated cost for fencing identified in RSA3 |
| C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278 | 303 | 1 | 0 | 0 | 305 | 303 | 1 | 0 | 1 | 304 | -1 | -0 | Scheme in maintenance period, minimum further expenditure anticipated Scheme in maintenance period, minimum further expenditure anticipated |
| D1643 Park Road , Bedworth New Car Park Egress S278 | 140 | 0 | 17 | 0 | 157 | 140 | 0 | 17 | 0 | 157 | 0 | 0 | Remedials identified not previously forecast |
| A47 The Long Shoot Nuneaton relocation of a refuge island and creation of right turn lane | 17 | 0 | 0 | 0 | 18 | 17 | 0 | 0 | 0 | 17 | -0 | -0 | Scheme complete - no further costs anticipated Scheme complete - no further costs anticipated |
| A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals | 38 | 15 | 0 | 0 | 53 | 38 | 15 | 0 | 0 | 53 | 0 | 0 | Scheme currently going through technical approval - original scheme now changed - see notes for 11577000 |
| A3400 Bridgefoot / Bridgewater Stratford Junction Improvements | 98 | 1 | 0 | 0 | 99 | 98 | 1 | 0 | 0 | 99 | 0 | 0 | Code no longer required - issues around who will be developing site - now amalgamated into one scheme |
| C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways | 883 | 826 | 239 | 0 | 1,948 | 883 | 826 | 239 | 0 | 1,948 | 0 | 0 | Scheme split in two - second scheme now at TA stage. Site work will be recosted |
| D7050 Common Lane Kenilworth Traffic Signal Junction | 3,300 | 2 | 0 | 0 | 3,302 | 3,300 | 0 | 0 | 0 | 3,300 | -2 | -2 | Scheme has been parked? Scheme complete, no further costs anticipated |

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|---|-------|-------|----|---|-------|-------|-------|----|---|-------|-----|-----|--|
| Butlers Leap Link Road - Traffic Signal Impts | 3,747 | 86 | 0 | 0 | 3,833 | 3,747 | 86 | 0 | 0 | 3,833 | 0 | 0 | Scheme now complete. No more expenditure will be incurred |
| Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout | 5,661 | 1,528 | 0 | 0 | 7,189 | 5,661 | 1,531 | 0 | 0 | 7,192 | 3 | 3 | Construction costs now more than originally tendered Works costs now more than originally tendered |
| A422 Banbury Road Ettington Ghost Island Right Turn Lane | 293 | 2 | 0 | 0 | 295 | 293 | 2 | 0 | 0 | 295 | 0 | 0 | Scheme now complete. No more expenditure will be incurred |
| B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278 | 783 | 2 | 0 | 0 | 785 | 783 | 3 | 0 | 0 | 786 | 1 | 1 | Construction costs lower than originally budgeted, but remedials potentially still to forecast Increase in staff time charged due to on-site remedials to be completed |
| A426 Leicester Road Rugby Highway Impt S278 | 2,743 | 2 | 0 | 0 | 2,745 | 2,743 | 4 | 0 | 0 | 2,747 | 2 | 2 | Slight increase to professional fees & RSA3 potentially still to forecast Staff time higher than anticipated trying to close scheme down and release bond |
| B439 Salford Road Bidford - Access And Puffin Crossing | 89 | 3 | 0 | 0 | 92 | 89 | 0 | 0 | 0 | 89 | -2 | -2 | Scheme now complete. Minimum expenditure anticipated Scheme now complete. Minimum expenditure anticipated |
| Highway Impt A446 Lichfield Road , Coleshill S278 | 62 | 0 | 0 | 0 | 63 | 62 | 0 | 0 | 0 | 63 | -0 | -0 | Scheme at final bond release stage. Additional costs associated with close down and Balfour Beatty Query Scheme at final bond release stage. Additional costs associated with close down and Balfour Beatty Query |
| Highway Impt C104 Milcote Rd Welford On Avon S278 | 280 | 0 | 0 | 0 | 280 | 280 | 1 | 0 | 0 | 281 | 1 | 1 | Scheme now complete. Minimum expenditure anticipated |
| C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fwy works | 234 | 1 | 0 | 0 | 235 | 234 | 0 | 0 | 0 | 234 | -1 | -1 | Scheme in maintenance period, minimum further expenditure anticipated Minimum additional due to scheme close down process |
| A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction | 473 | 48 | 0 | 0 | 520 | 473 | 0 | 0 | 0 | 473 | -47 | -47 | Bond due for release - minimal further costs anticipated Bond due for release - minimal further costs anticipated |
| A425 Daventry Road Southam S278 Construct Access | 423 | 3 | 0 | 0 | 426 | 423 | 0 | 0 | 0 | 423 | -3 | -3 | Scheme now complete. Minimum expenditure anticipated Scheme now complete. Minimum expenditure anticipated |
| C8 Trinity Road Kingsbury S278 Traffic Signal Junction | 3,020 | 53 | 0 | 0 | 3,072 | 3,020 | -0 | 0 | 0 | 3,020 | -53 | -53 | No further staff recharges anticipated this year therefore forecast to actuals Scheme in maintenance - no remedials identified - forecast reduced |
| D538 Station Road Coleshill S278 Puffin Crossing | 10 | 2 | 0 | 0 | 12 | 10 | 1 | 0 | 0 | 11 | -1 | -1 | Additional costs associated with bond reduction process Additional costs associated with bond reduction process |
| Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278 | 2 | 83 | 0 | 0 | 85 | 2 | 0 | 83 | 0 | 85 | -83 | 0 | Due to technology changing, still trying to determine optimum solution |
| B4642 Coventry Rd Cawston Ghost Island Right Turn Lane S278 | 1,013 | 5 | 32 | 0 | 1,050 | 1,013 | -0 | 0 | 0 | 1,013 | -5 | -37 | Scheme in maintenance - no remedials identified - forecast reduced. Staff recharge reconciliation producing small credit Scheme in maintenance - no remedials identified - forecast reduced. Staff recharge reconciliation producing small credit |

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|---|-------|-------|-----|---|-------|-------|-------|-----|---|-------|-----|-----|--|
| B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278 | 15 | 0 | 0 | 0 | 15 | 15 | 0 | 0 | 0 | 16 | 0 | 0 | Scheme currently on hold, not able to forecast costs currentlyScheme on hold, staff time increased due to enquiries re planning consent or close scheme down |
| B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG) | 40 | 0 | 0 | 0 | 40 | 40 | 1 | 0 | 0 | 41 | 1 | 1 | Scheme on hold costs not able to forecast at present |
| B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG) | 429 | 1,847 | 921 | 8 | 3,205 | 429 | 1,847 | 921 | 8 | 3,206 | 0 | 1 | Now on site, more certainty around anticipated costs |
| B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG) | 1,138 | 8 | 42 | 0 | 1,189 | 1,138 | 0 | 0 | 0 | 1,138 | -8 | -51 | Scheme in maintenance, minimum further costs anticipatedScheme in maintenance, minimum further costs anticipated |
| B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties) | 139 | 1,740 | 0 | 0 | 1,879 | 139 | 1,942 | 52 | 0 | 2,133 | 202 | 254 | Scheme costs increased due to unforeseen site conditionsScheme costs now known for new PSC contract for unforeseen site conditions |
| S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby | 3,235 | 181 | 0 | 0 | 3,416 | 3,235 | 187 | 0 | 0 | 3,422 | 6 | 6 | Scheme completed - commuted sums omitted from Q1 forecastRSA3 additional works identified |
| S278 Highway Impts Rugby Free School | 821 | 24 | 0 | 0 | 845 | 821 | 2 | 0 | 0 | 823 | -22 | -22 | Scheme complete. Additional Legal Fees claimed via scheme instead of directly from developer. Minimal additional closing down costs anticipatedScheme complete. Additional Legal Fees claimed via scheme instead of directly from developer. Minimal additional closing down costs anticipated |
| A4023 Coventry Highway Mappleborough Green S278 | 3,938 | 0 | 17 | 0 | 3,955 | 3,938 | 0 | 17 | 0 | 3,955 | 0 | 0 | Remedials identified not previously forecast |
| A428 Crick Road Rugby S278 | 1,300 | 0 | 3 | 0 | 1,303 | 1,300 | 0 | 3 | 0 | 1,302 | 0 | -1 | Scheme complete, minimum additional expenditure anticipated |
| A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278 | 358 | 0 | 0 | 3 | 361 | 358 | 0 | 0 | 3 | 360 | 0 | -0 | Scheme complete, minimum additional expenditure anticipatedScheme complete, minimum additional expenditure anticipated for closedown process |
| B4632 Campden Road Clifford Chambers S278 | 1,445 | 296 | 0 | 0 | 1,741 | 1,445 | 296 | 0 | 0 | 1,740 | -0 | -0 | Scheme scope changed incurring higher construction costs |
| B5000 Grendon Road Polesworth S278 | 374 | 0 | 0 | 0 | 374 | 374 | 0 | 0 | 0 | 374 | 0 | 0 | Additional staff time due to RSA3 requirements and closing down the schemeAdditional staff time due to RSA3 requirements and closing down the scheme |
| A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools | 504 | 0 | 0 | 0 | 504 | 504 | 1 | 0 | 0 | 504 | 1 | 1 | Scheme complete, minimum additional expenditure anticipated |
| A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd | 1,949 | 5 | 0 | 0 | 1,954 | 1,949 | 10 | 0 | 0 | 1,959 | 5 | 5 | Remedials identified not previously forecastWhite-lining costs unknown prior to Q3 |
| B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey | 1,703 | 7 | 0 | 0 | 1,710 | 1,703 | 7 | 0 | 0 | 1,710 | -0 | -0 | Additional TRO costs not previously identified: total still unknown at present |
| C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon | 1,180 | 86 | 0 | 0 | 1,266 | 1,180 | 86 | 0 | 0 | 1,265 | -0 | -0 | Contractor final invoice less than anticipatedContractor final invoice less than anticipated |

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|---|-------|-------|-------|------|-------|-------|-------|-----|---|-------|------|--------|--|
| B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389 | 1,531 | 19 | 0 | 0 | 1,550 | 1,531 | 21 | 0 | 0 | 1,552 | 2 | 2 | Scheme complete although in dispute with developer so costs may increase further than currently forecast Legal fees increased due to dispute with developer |
| B4089 Arden Rd S278 Site Access Alcester Estates C9558 | 95 | 1 | 0 | 0 | 96 | 95 | 0 | 0 | 0 | 95 | -1 | -1 | Currently in maintenance, minimal further costs anticipated Additional costs associated with bond reduction process |
| B4100 Temple Herdewyke Highways Impt S278 Dio C9618 | 4,101 | 24 | 0 | 0 | 4,125 | 4,101 | 27 | 0 | 0 | 4,128 | 3 | 3 | Change in scope of scheme causing increased costs Increase in staff time due to addressing remedial works |
| Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278 | 16 | 3 | 1,000 | 2881 | 3,900 | 16 | 0 | 0 | 0 | 16 | -3 | -3,884 | Scheme been on hold, not yet tendered so not able to enter forecast yet Will not go to tender until June 2024 approx - no costs anticipated until next financial year |
| Highways Impt A426 Rugby Rd C9401 David Wilson S278 | 2,336 | 1 | 0 | 0 | 2,337 | 2,336 | 1 | 0 | 0 | 2,337 | 0 | 0 | Minor scheme in maintenance, no further costs anticipated Additional staff time due to addressing bond reduction |
| Highways Impt Gallows Hill C9042 Gallagher S278 | 549 | 2,750 | 550 | 0 | 3,849 | 549 | 2,753 | 550 | 0 | 3,852 | 3 | 3 | Weighting Restrictions costs unknown prior to actuals now posted - increased forecast to match Weighting Restrictions costs unknown prior to actuals now posted - increased forecast to match |
| C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836) | 12 | 0 | 0 | 0 | 12 | 12 | 0 | 0 | 0 | 12 | 0 | 0 | Scheme in maintenance, minimum expenditure now anticipated Additional costs associated with bond reduction process |
| C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712) | 2 | 2 | 246 | 0 | 250 | 2 | 2 | 246 | 0 | 250 | 0 | 0 | |
| C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163) | 1,754 | 3 | 0 | 0 | 1,757 | 1,754 | 3 | 0 | 0 | 1,757 | -1 | -1 | Remedial works identified not previously forecast |
| A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor | 48 | 1,271 | 409 | 0 | 1,728 | 48 | 1,281 | 409 | 0 | 1,738 | 10 | 10 | Construction costs increased form original forecast Construction costs over-running increasing supervision costs |
| B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg | 5,074 | 5 | 0 | 0 | 5,079 | 5,074 | 8 | 0 | 0 | 5,082 | 3 | 3 | Retention due for release, contractor remedials outstanding, no further construction costs anticipated Additional staff time due to addressing remedial works. Landscaping works still to be completed. |
| C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt | 118 | 3 | 0 | 0 | 121 | 118 | 38 | 0 | 0 | 156 | 35 | 35 | Additional commuted sums not previously collected Additional commuted sums not previously collected |
| C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside | 47 | 150 | 10 | 0 | 207 | 47 | 3 | 110 | 0 | 161 | -147 | -47 | Scheme delayed due to developer design issues & planning consents. Scheme currently unbuildable - in revision. Scheme delayed due to developer design issues & planning consents. Scheme currently unbuildable - in revision. |
| A425 Banbury Rd Warwick S278 Highways Impt C9591 | 51 | 5 | 0 | 0 | 56 | 51 | 12 | 0 | 0 | 63 | 7 | 7 | Taylor Wimpey now able to appoint own contractor, construction costs & income no longer required Now received full design pack from developer for review increasing staff recharge costs |

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|--|-------|----|-----|---|-------|-------|----|----|---|-------|-----|------|---|
| B4632 Campden Rd Long Marston S278 Highways Impt C9392 | 6,243 | 4 | 7 | 0 | 6,254 | 6,243 | 5 | 7 | 0 | 6,255 | 1 | 1 | Remedials identified not previously forecast Legal fees expected to increase to address additional planting licence request from developer |
| A4177 Bham Rd Hatton S278 Highways Impt C9816 | 44 | 20 | 20 | 0 | 84 | 44 | 35 | 20 | 0 | 99 | 15 | 15 | Scheme start delayed, less supervision costs required Contractor started on site, thereby increasing estimated staff recharge costs |
| A423 Southam Bypass S278 Highways Impt C9664 | 10 | 5 | 0 | 0 | 15 | 10 | 20 | 0 | 0 | 30 | 15 | 15 | About to enter TA, still to go to tender, construction costs not able to forecast currently Now in TA additional costs associated tech review. |
| A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185 | 562 | 38 | 0 | 0 | 600 | 562 | 20 | 0 | 0 | 582 | -18 | -18 | Staff recharges increased due to RSA3 works Staff recharges increased due to RSA3 works |
| B4029 Severn Rd Bulkington S278 Highway Impt C9913 | 602 | 11 | 0 | 0 | 613 | 602 | 14 | 0 | 0 | 616 | 3 | 3 | Additional construction works not previously identified Unforeseen drainage works increasing staff recharge costs & new FRM costs |
| B4632 Campden Rd Quinton S278 Highway Impt C9930 | 1,662 | 5 | 0 | 0 | 1,667 | 1,662 | 6 | 0 | 0 | 1,668 | 1 | 1 | Scheme in maintenance, minimum further costs anticipated Additional staff time due to addressing remedial works. |
| C33 Bubbenhall Rd Baginton S278 Highway Impt C9803 | 477 | 5 | 0 | 0 | 482 | 477 | 5 | 0 | 0 | 482 | 0 | 0 | Previous forecast over-estimated on staff time required |
| D6216 Upper Henley St Soa S278 Highways Impt C9793 | 20 | 2 | 0 | 0 | 22 | 20 | 0 | 0 | 0 | 21 | -2 | -2 | Minimal additional costs to finalise scheme Minimal additional costs to finalise scheme |
| M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471 | 365 | 3 | 0 | 0 | 368 | 365 | 7 | 0 | 0 | 372 | 4 | 4 | Staff costs increased due to ongoing defects Staff costs increased due to ongoing defects |
| C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670 | 3 | 2 | 245 | 0 | 250 | 3 | 0 | 0 | 0 | 3 | -2 | -246 | Scheme on hold costs not able to forecast at present Scheme on hold costs not able to forecast at present |
| C9802 A46 Stoneleigh Rd (Whitley South) S278 | 28 | 0 | 0 | 0 | 28 | 28 | 0 | 0 | 0 | 28 | 0 | 0 | |
| C9962 - A46 Alcester Road, Stratford-upon-Avon | 31 | 6 | 0 | 0 | 37 | 31 | 10 | 0 | 0 | 41 | 4 | 4 | Scheme in maintenance. Slight increase on staff time charged Scheme in maintenance. Slight increase on staff time charged |
| C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers | 16 | 30 | 0 | 0 | 46 | 16 | 30 | 0 | 0 | 46 | 0 | 0 | Developer now likely to engage own contractor reducing WCC costs and additional income |
| C9946 - C43 Gallows Hill (Strawberry Fields), Warwick | 38 | 10 | 0 | 0 | 48 | 38 | 10 | 0 | 0 | 48 | 0 | 0 | Developer now likely to engage own contractor reducing WCC costs and additional income |
| C9973 - D7069 Glasshouse Lane, Kenilworth | 121 | 0 | 0 | 0 | 121 | 121 | 0 | 0 | 0 | 121 | 0 | 0 | Minor scheme complete - no further expenditure anticipated Minor scheme complete - no further expenditure anticipated |
| D1020 - A46/A428 Rugby Road, Binley Woods | 104 | 15 | 0 | 0 | 119 | 104 | 25 | 0 | 0 | 129 | 10 | 10 | Final inspections not previously forecast Final inspections incurring higher staff costs |
| C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch | 943 | 1 | 0 | 0 | 944 | 943 | 1 | 0 | 0 | 945 | 0 | 0 | Scheme in maintenance, minimum further costs anticipated Additional staff time associated with closing down the scheme |

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|---|-------|-------|-----|---|-------|-------|-------|-----|---|-------|-----|-----|--|
| C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby | 52 | 15 | 0 | 0 | 67 | 52 | 100 | 0 | 0 | 152 | 85 | 85 | Increase in costs due to anticipated construction start on site which includes; Site staff, Officers & construction costs Increase in costs due to anticipated construction start on site which includes; Site staff, Officers & construction costs |
| C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch | 82 | 12 | 0 | 0 | 94 | 82 | 14 | 0 | 0 | 96 | 2 | 2 | Currently in TA, construction costs unknown at this stage Increased costs due to ongoing technical review |
| C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon | 347 | 12 | 0 | 0 | 359 | 347 | 12 | 0 | 0 | 359 | -0 | -0 | Retention not accrued in previous years & final inspections due not previously forecast Retention not accrued in previous years & final inspections due not previously forecast |
| C9981 - D3948 Falkland Place, Temple Herdewyke | 199 | 0 | 1 | 0 | 200 | 199 | 19 | 0 | 0 | 218 | 19 | 18 | Balfour costs to be finalised. Minimal further expenditure anticipated as scheme complete Balfour costs to be finalised. Minimal further expenditure anticipated as scheme complete |
| D1152 - S278 Brinklow Road, Binley Heath (Temporary Access) | 41 | 2 | 0 | 0 | 43 | 41 | 3 | 0 | 0 | 44 | 1 | 1 | Scheme complete. Small additional closing down costs Scheme complete. Small additional closing down costs |
| D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South | 87 | 30 | 0 | 0 | 117 | 87 | 30 | 0 | 0 | 117 | 0 | 0 | S4&8 with HE so site fees removed, investigation costs only |
| D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major) | 1,033 | 2 | 22 | 0 | 1,057 | 1,033 | 2 | 22 | 0 | 1,057 | 0 | 0 | Only HMC works remain, so reduction in costs anticipated |
| D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access) | 38 | 5 | 90 | 0 | 133 | 38 | 5 | 90 | 0 | 133 | 0 | 0 | Construction costs now less than anticipated |
| C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme | 6 | 1,447 | 164 | 0 | 1,617 | 6 | 1,466 | 146 | 0 | 1,617 | 19 | 0 | Completion certificate to be issued, entering defect period. Works costs this financial year slightly higher than anticipated |
| D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton | 103 | 3,422 | 0 | 0 | 3,525 | 103 | 3,422 | 0 | 0 | 3,526 | 0 | 0 | Delays to scheme caused increased costs |
| D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278 | 102 | 2 | 0 | 0 | 104 | 102 | 3 | 0 | 0 | 104 | 1 | 1 | Scheme in maintenance. Slight increase on staff time charged Scheme in maintenance. Slight increase on staff time charged |
| D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278 | 17 | 0 | 0 | 0 | 17 | 17 | 0 | 0 | 0 | 17 | 0 | 0 | Minor scheme now complete, no further costs anticipated Minimal additional staff costs incurred above estimate |
| D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278 | 12 | 130 | 5 | 0 | 147 | 12 | 106 | 3 | 0 | 122 | -24 | -26 | Scheme now on site, forecast reduced to reflect latest anticipated costs Scheme now on site, forecast reduced to reflect latest anticipated costs |
| D1220 - Coventry Road, Faultlands Farm, Nuneaton S278 | 146 | 7 | 0 | 0 | 153 | 146 | 9 | 0 | 0 | 156 | 2 | 2 | Contractor has own developer. Site monitoring fees now anticipated to be lower than originally budgeted Cost received from Traffic Signal Team |

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|--|-----|-----|-----|---|-----|-----|-----|-----|---|-----|------|-----|--|
| D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278 | 15 | 45 | 0 | 0 | 60 | 15 | 3 | 22 | 0 | 40 | -42 | -20 | Scheme note yet started on site. Delayed due to stats diversion work. Works costs not yet known Scheme note yet started on site. Delayed due to stats diversion work. Works costs not yet known |
| D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access | 23 | 6 | 0 | 0 | 29 | 23 | 10 | 0 | 0 | 33 | 4 | 4 | Developer requested all works to be suspended, unable to forecast construction costs at this stage Staff recharges increased to inspection works |
| C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278 | 8 | 5 | 0 | 0 | 13 | 8 | 3 | 0 | 0 | 11 | -2 | -2 | Developer delivering works themselves, thereby reducing costs & income to scheme Developer delivering works themselves, thereby reducing costs & income to scheme |
| D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278 | 1 | 109 | 0 | 0 | 110 | 1 | 0 | 109 | 0 | 110 | -109 | 0 | Construction costs now estimated to be less than originally forecast |
| D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct) | 44 | 14 | 0 | 0 | 58 | 44 | 14 | 0 | 0 | 58 | 0 | 0 | Previous forecast overcautious on time required for inspection |
| D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278 | 18 | 0 | 0 | 0 | 18 | 18 | 0 | 0 | 0 | 18 | 0 | 0 | Minor scheme complete - no further expenditure anticipated Minor scheme complete - small additional staff costs incurred |
| D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278 | 4 | 31 | 0 | 0 | 35 | 4 | 0 | 0 | 0 | 4 | -31 | -31 | Minor scheme now complete, no further costs anticipated (developer undertook construction) Minor scheme now complete, no further costs anticipated (developer undertook construction) |
| D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278 | 13 | 60 | 5 | 0 | 78 | 13 | 25 | 32 | 0 | 69 | -36 | -9 | Scope of works reduced to original estimate. Staff costs slightly increased Scope of works reduced to original estimate. Staff costs slightly increased |
| D1326 - D7069 Glasshouse Lane, Kenilworth S278 | 29 | 230 | 600 | 0 | 859 | 29 | 230 | 600 | 0 | 859 | 0 | 0 | Waiting for developer to nominate contractor before can go to tender. Construction costs ballpark £1m with potential Jan 2024 start |
| D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278 | 14 | 10 | 1 | 0 | 25 | 14 | 5 | 0 | 0 | 19 | -5 | -6 | Developer delivering works themselves, thereby reducing costs & income to scheme Developer delivering works themselves, thereby reducing costs & income to scheme |
| D1300 - D4102 Millers Road, Warwick MINOR S278 | 114 | 0 | 0 | 1 | 115 | 114 | 2 | 0 | 1 | 117 | 2 | 2 | Small increase in costs due to remedial works Small increase in costs due to remedial works |
| D1409 - A46 Alcester Rd, Stratford - Billesley Crossroads S278 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | Scheme delayed - not starting anytime soon |
| D1408-A46 Alcester Road Stratford Footway & Cycleway S278 | 9 | 1 | 0 | 0 | 10 | 9 | 1 | 0 | 0 | 10 | -0 | -0 | Scheme now complete. Additional staff time incurred not previously forecast Scheme now complete. Additional staff time incurred not previously forecast |
| A46 Alcester Road Stratford (Drayton manor drive) | 4 | 1 | 0 | 0 | 5 | 4 | 1 | 0 | 0 | 5 | 0 | 0 | Previous forecast overcautious on time required for inspection. Scheme complete Previous forecast overcautious on time required for inspection. Scheme complete |

| | | | | | | | | | | | | | |
|--|----|-----|-----|---|-----|----|----|-----|---|-----|------|------|--|
| C43 Gallows Hill - bell mouth at car dealership | 5 | 0 | 0 | 0 | 5 | 5 | 0 | 0 | 0 | 5 | 0 | 0 | Scheme no longer required Scheme no longer required |
| S5721 Stockley Road, Exhall - priority junction | 12 | 177 | 0 | 0 | 189 | 12 | -0 | 0 | 0 | 12 | -177 | -177 | Scheme transferred to Development Management - no longer EDSScheme transferred to Development Management - no longer EDS |
| A428/A45 Rugby Road, Binley Woods | 14 | 60 | 4 | 0 | 78 | 14 | 27 | 32 | 0 | 73 | -33 | -5 | Balfour still to confirm if can start this financial year. Slight reduction on anticipated costsBalfour still to confirm if can start this financial year. Slight reduction on anticipated costs |
| D1425 - A452 Leamington Rd, Kenilworth - Thickthorn (MINOR) S278 | 5 | 1 | 0 | 0 | 6 | 5 | 1 | 0 | 0 | 6 | 0 | 0 | Scheme costs lower than originally budgetedSmall increase to staff recharges since Q2 forecast |
| D1467 - A452 Leamington Rd, Kenilworth - Thickthorn LILO S278 | 17 | 15 | 0 | 0 | 32 | 17 | 16 | 0 | 0 | 33 | 1 | 1 | Developer now likely to engage own contractor reducing WCC costs and additional incomeUnforeseen design issues increasing costs |
| D1468 - A452 Leamington Rd, Kenilworth - Thickthorn Signalised Jct S278 | 17 | 15 | 0 | 0 | 32 | 17 | 25 | 0 | 0 | 42 | 10 | 10 | Developer now likely to engage own contractor reducing WCC costs and additional incomeUnknown design issues increasing staff recharge costs |
| D1466 - D7069 Glasshouse Lane, Kenilworth - Thickthorn Priority Jct S278 | 16 | 15 | 0 | 0 | 31 | 16 | 25 | 0 | 0 | 41 | 10 | 10 | Developer now likely to engage own contractor reducing WCC costs and additional incomeUnknown design issues increasing staff recharge costs |
| D1478 - A422 Banbury Rd, Stratford - Stratford Business & Technology Park S278 | 1 | 2 | 0 | 0 | 3 | 1 | 2 | 0 | 0 | 3 | -0 | -0 | Scheme cancelled by developer - will be removed to Revenue as below diminimus |
| D1430 - B4100 Gaydon Service Station, Banbury Rd, Gaydon S278 | 6 | 71 | 0 | 0 | 77 | 6 | 20 | 1 | 0 | 28 | -51 | -50 | Originally overestimated. Scheme due to start on site Dec. Costs reduced to reflect current expected costsOriginally overestimated. Scheme due to start on site Dec. Costs reduced to reflect current expected costs |
| D1388 - B4114 Lutterworth Rd/ Golf Dv, Whitestone, Nuneaton Traffic Signals S278 | 5 | 3 | 0 | 0 | 8 | 5 | 3 | 0 | 0 | 8 | -1 | -1 | Scheme heavily delayed, design still tbc. Costs unknown at this stage |
| D1529 - B4429 Coventry Road, Symmetry Park Windmill Lane - Cycle Link | 10 | 10 | 0 | 0 | 20 | 10 | 18 | 0 | 0 | 28 | 8 | 8 | Construction not yet gone to tender, unable to estimate costs currentlyIncrease in staff recharges in initial stage of scheme |
| D1521 - C1 Austrey Road, Warton, Tamworth - Widening & Junction Improvement | 8 | 0 | 100 | 0 | 108 | 8 | 0 | 100 | 0 | 108 | 0 | 0 | Construction costs now estimated to be less than originally budgeted |
| A3400 Mill Lane, Newbold on Stour, Oldacre Gardens - Passing Bays | 2 | 20 | 5 | 0 | 27 | 2 | 31 | 7 | 0 | 40 | 11 | 14 | Works costs, Design & TA increased slightly. More confidence in estimateWorks costs, Design & TA increased slightly. More confidence in estimate |
| The Belfry Hotel and Resort, Sutton Coldfield – junction improvement | 3 | 25 | 25 | 0 | 53 | 3 | 4 | 1 | 0 | 8 | -21 | -45 | Developer delivering works themselves, thereby reducing costs & income to schemeDeveloper delivering works themselves, thereby reducing costs & income to scheme |
| C7 Tamworth Road, Wood End Land East of Islington Farm - construction of new access, footpath and road | 2 | 15 | 5 | 0 | 22 | 2 | 16 | 1 | 0 | 18 | 1 | -4 | Scheme complete. Developer delivered works. RSA review due slightly reducing expected costsScheme complete. Developer delivered works. RSA review due slightly reducing expected costs |

| | | | | | | | | | | | | | |
|--|----------------|---------------|---------------|---------------|----------------|----------------|---------------|---------------|---------------|----------------|----------------|---------------|--|
| A3400, Stratford Road, Shipston-on-Stour - Ellen Badger Hospital – widening access and relocation of pedestrian island | 9 | 0 | 71 | 0 | 80 | 9 | 26 | 1 | 0 | 35 | 26 | -45 | Scheme transferred into EDS - majority of works now taking place in 2023/24Originally overestimated. Balfour still to finalise costs |
| C5 Orton Road, Warton (Warton Allotments) – widening and realignment of Orton Road, new footways, culverting of existing ditch and new drainage infrastructure | 2 | 15 | 0 | 0 | 17 | 2 | 15 | 0 | 0 | 17 | 0 | 0 | Scheme currently in TA, not yet gone to tender, construction costs not known at present |
| B4113 Longford Road, Exhall (Wilson's Lane) - Ghost Island and footway - Construction of a right turn lane into the Longford Road and widening of the footway | 4 | 10 | 0 | 0 | 14 | 4 | 10 | 0 | 0 | 14 | 0 | 0 | Scheme currently in TA, unable to estimate construction costs at presentAdditional FRM costs incurred |
| B4113 Longford Road, Exhall (Wilson's Lane) – Temporary and minor access – Construction of a temporary access in a form of a dropped kerb vehicle | 11 | 3 | 0 | 0 | 14 | 11 | 3 | 0 | 0 | 14 | 0 | 0 | Temp Access, still in TA, construction costs unknown at present |
| D1562 -A4254 Eastboro Way - Signalised Junctions Heart of England Way S278 | 5 | 23 | 35 | 0 | 63 | 5 | 23 | 35 | 0 | 63 | 0 | 0 | Not due to start on site until next year. Not able to forecast construction costs at this stage |
| D1636 -A4254 Eastboro Way - Signalised Junctions Crowhill Road S278 | 0 | 28 | 45 | 0 | 73 | 0 | 28 | 45 | 0 | 73 | 0 | 0 | Not due to start on site until next year. Not able to forecast construction costs at this stage |
| D1588 - D209 Carlyon Road, Atherstone - Bus Stops S278 | 0 | 80 | 0 | 0 | 80 | 0 | 24 | 1 | 0 | 25 | -56 | -55 | Scheme originally overestimated. Works expected to be completed by 31.03.2023Scheme originally overestimated. Works expected to be completed by 31.03.2023 |
| D1563 - A4254 Eastboro Way - Highfield Road Roundabout Improvements S278 | 0 | 25 | 14 | 0 | 39 | 0 | 25 | 14 | 0 | 39 | 0 | 0 | Not due to start on site until next year. Not able to forecast construction costs at this stage |
| D1693 - A452 Greys Mallory Roundabout Signalisation S278 | 0 | 0 | 950 | 0 | 950 | 0 | 0 | 950 | 0 | 950 | 0 | 0 | |
| D1698 - Top Farm C11 Higham Lane S278 | 0 | 0 | 805 | 0 | 805 | 0 | 0 | 805 | 0 | 805 | 0 | 0 | |
| Grand Total | 287,953 | 78,778 | 56,065 | 27,614 | 450,411 | 287,953 | 59,229 | 66,870 | 54,300 | 468,353 | -19,549 | 17,942 | |
| Europa Way S278 | 8,135 | 304 | 395 | 0 | 8,834 | 8,135 | 304 | 395 | 0 | 8,834 | 0 | 0 | |
| S278 Schemes | 90,196 | 17,679 | 8,399 | 2,893 | 119,167 | 90,196 | 17,151 | 7,382 | 12 | 114,741 | -528 | -4,426 | |
| Total S278 | 98,331 | 17,982 | 8,794 | 2,893 | 128,001 | 98,331 | 17,454 | 7,777 | 12 | 123,575 | -528 | -4,426 | |
| Non S278 Environment Services sche | 189,622 | 60,796 | 47,271 | 24,721 | 322,410 | 189,622 | 41,775 | 59,094 | 54,288 | 344,778 | -19,021 | 22,368 | |

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|-----------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|---|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Fire Leadership Team | 57 | 0 | 57 | 13 | | | 13 | |
| Fire Business Support | 1,477 | 0 | 1,477 | 188 | | 113 | 75 | The use of the pensions volatility reserve has been required due to processing of two years' of ill-health retirement contributions being actioned in 2023/24. |
| AM Response | 1,624 | (31) | 1,593 | 168 | | | 168 | After the removal of salary budgets from Response, the cost of crewing pool remains within AM Response. Overspend of £168k is offset by the underspend within the Fire Workforce (the two go hand in hand). The additional overspend is showing the non-salary spend on stations which had previously been unbudgeted for but was masked by the salaries budgets. There are also inflationary pressures within Technical and Transport. Action is being taken to redistribute budget to cover non-salary spend on Wholetime stations. |
| AM Protection | 935 | (470) | 465 | (41) | | | (41) | Additional income is being forecast within Training Course Delivery, the commercialisation of this area is a focus within the Service. |
| AM Prevention | 1,681 | (304) | 1,377 | (2) | | -1 | (1) | |
| Fire Workforce | 20,547 | (329) | 20,218 | (304) | | | (304) | As expected, the On-Call salary budget is showing a significant underspend due to vacancies, and the underspend across Operational and Non-Operational staff is offsetting the crewing pool overspend within AM Response. A Workforce Tactical group is being set up to monitor staffing levels and capture all information needed for better salary forecasting. |
| CSW Resilience | 439 | (202) | 237 | 79 | | 68 | 11 | |
| Net Service Spending | 26,760 | (1,336) | 25,424 | 101 | 0 | 180 | (79) | |

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|--|
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. | (50) | (50) | 0 | |
| Total | (50) | (50) | 0 | |

Annex B - Fire and Rescue Services

Chief Fire Officer - Ben Brooke

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|--|---------------------|------------|-----------------------------|---|-----------------------------|------------------------------|
| Building Capacity and Integration for WFRS | 37 | 37 | 0 | This budget has been moved into the Improvement Plan, which is being closely monitored to ensure it is appropriately and efficiently spent on Service Improvement in this financial year. | 0 | Mar-24 |
| Fire Control Room | 156 | 156 | 0 | This project is funding resourcing/staffing costs this year and it is not expected any further draw downs from the available funding will be required until next year. | 1409 | TBC |
| Water Hydrant Project | 22 | 22 | 0 | Project on track | 0 | Mar-24 |
| Fire Transformation Fund | 0 | | 0 | | 120 | TBC |
| Total | 215 | 215 | 0 | | | |

Annex B - Fire and Rescue Services
Chief Fire Officer - Ben Brooke
Executive Director - Mark Ryder
Portfolio Holders - Cllr Heather Timms (Environment)

Capital Programme - 2023/24 to 2024/25 Onwards

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|---|---------------------|---------------|---------------|-----------------------|--------------|---------------------|---------------|---------------|-----------------------|--------------|------------------------|----------------------|--|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Vehicle Replacement Programme 2021/22 | 837 | 0 | 0 | 0 | 837 | 837 | 0 | 0 | 0 | 837 | 0 | 0 | |
| Vehicle Replacement Programme 2022/23 | 541 | 1,207 | 0 | 0 | 1,748 | 541 | 1,207 | 0 | 0 | 1,748 | 0 | 0 | |
| Sub Total - F&R Self Financed | 1,378 | 1,207 | 0 | 0 | 2,585 | 1,378 | 1,207 | 0 | 0 | 2,585 | 0 | 0 | |
| Equipment for fire engines 2021/22 | 224 | 0 | 0 | 0 | 224 | 224 | 0 | 0 | 0 | 224 | 0 | 0 | |
| Equipment for new Fire Appliances 2021/22 | 91 | 0 | 0 | 0 | 91 | 91 | 0 | 0 | 0 | 91 | 0 | 0 | |
| Equipment for new Fire Appliances 2022/23 | 24 | 0 | 0 | 0 | 24 | 24 | 0 | 0 | 0 | 24 | 0 | 0 | |
| Equipment for new Fire Appliances 2023/24 | 0 | 131 | 196 | 0 | 327 | 0 | 327 | 0 | 0 | 327 | 196 | 0 | Budget re-profiled in line with revised projected spend. This is actual spend from 2022/23 11973000 |
| Sub Total - Projects Funded | 339 | 131 | 196 | 0 | 666 | 339 | 327 | 0 | 0 | 666 | 196 | 0 | |
| Fire & Rescue HQ Learnington Spa | 135 | 1,987 | 171 | 0 | 2,293 | 135 | 0 | 358 | 0 | 493 | -1,987 | -1,800 | A request is being made to transfer the unspent funds to the Minerva Paynes Lane Project. The Service will be requesting a budget virement of £1.8m (exact figure to be confirmed at Q3 reporting) from this project to the Minerva Paynes Lane project. |
| Sub Total - F&R Future Estimated | 135 | 1,987 | 171 | 0 | 2,293 | 135 | 0 | 358 | 0 | 493 | -1,987 | -1,800 | |

| | | | | | | | | | | | | | |
|--|--------------|--------------|------------|----------|---------------|--------------|--------------|------------|----------|---------------|--------------|--------------|---|
| F&R Training Programme: Lea Marston now Paynes Lane (Minnerva and response point) | 172 | 2,274 | 0 | 0 | 2,446 | 172 | 3,859 | 215 | 0 | 4,246 | 1,585 | 1,800 | Expected additional costs for Minerva project - seeking approval for budget virement of £1.8m from Leam HQ project (exact figure to be confirmed at Q3, following completion of the tender process). |
| F&R Training Programme: Kingsbury | 1,499 | 0 | 0 | 0 | 1,499 | 1,499 | 0 | 0 | 0 | 1,499 | 0 | 0 | |
| F&R Training Programme: EA Water site | 27 | 24 | 0 | 0 | 51 | 27 | 24 | 0 | 0 | 51 | -0 | -0 | |
| Sub Total - F&R Training Pro | 1,698 | 2,298 | 0 | 0 | 3,996 | 1,698 | 3,883 | 215 | 0 | 5,796 | 1,585 | 1,800 | |
| Fire Emergency Services Network (ESN) | 525 | 278 | 25 | 0 | 829 | 525 | 278 | 25 | 0 | 829 | 0 | 0 | |
| Sub Total - F&R Emergency | 525 | 278 | 25 | 0 | 829 | 525 | 278 | 25 | 0 | 829 | 0 | 0 | |
| Grand Total | 4,075 | 5,901 | 392 | 0 | 10,369 | 4,075 | 5,695 | 598 | 0 | 10,368 | -206 | -0 | |

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|-----------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Waste & Environment | 26,692 | (4,773) | 21,919 | (392) | | | (392) | |
| Economy & Skills | 6,716 | (4,288) | 2,428 | (376) | (130) | | (246) | |
| Transport & Highways | 9,687 | (9,707) | (20) | 790 | (55) | (154) | 999 | Q3 has seen some moderation of the overspend that was previously forecast. While we continue to see in year pressures around income generated from civil parking enforcement which we are working to address, this has been offset through reductions in spend across other budgets and increased income to be received as a result of our involvement in the Waste to Energy plant in Staffordshire |
| Economy & Place Management | 747 | 0 | 747 | (117) | | | (117) | |
| Net Service Spending | 43,842 | (18,768) | 25,074 | (95) | (185) | (154) | 244 | |

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders -Councillor Wallace Redford
(Transport & Planning), Councillor Heather

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|---|------------------------|------------------|------------------|-----------------------------|----------------|------------------------|------------------|------------------|-----------------------------|----------------|------------------------------|----------------------------|---|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Country Parks maintenance 20-21 | 114 | 0 | 0 | 0 | 114 | 114 | 0 | 0 | 0 | 114 | 0 | 0 | |
| Country Parks Car Parking Facilities - upgrade to Ticket Machines | 101 | 84 | 0 | 0 | 185 | 101 | 0 | 84 | 0 | 185 | -84 | 0 | ANPR due to be delivered at KWP in 2024/25 |
| Country Parks - Annual Maintenance 2021-22 | 192 | 24 | 0 | 0 | 216 | 192 | 24 | 0 | 0 | 216 | 0 | 0 | £420 unforeseen over spend |
| Country Parks - Annual Maintenance 2022-23 | 90 | 78 | 0 | 0 | 168 | 90 | 242 | 102 | 0 | 433 | 164 | 265 | Project split over financial years. Receipt of S106 funding for resurfacing of Stratford Greenway |
| Country Parks - Annual Maintenance 2023-24 | 0 | 219 | 91 | 0 | 310 | 0 | 148 | 162 | 0 | 310 | -71 | 0 | Work is still planned but projects are progressing slower than expected with whole of project unlikely to be delivered in this financial year |
| A426 Gateway Rugby to Rugby Town Centre Cycle Scheme | 284 | 0 | 23 | 224 | 531 | 284 | 0 | 23 | 224 | 531 | 0 | -0 | |

| | | | | | | | | | | | | | |
|---|----|----|---|----|----|----|---|----|----|----|-----|----|---|
| S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow | 0 | 20 | 0 | 0 | 20 | 0 | 0 | 20 | 0 | 20 | -20 | 0 | |
| Highways Improvements To Bus Stops At Land Off The Longshoot S106 | 12 | 0 | | 19 | 31 | 12 | 0 | 0 | 19 | 31 | 0 | -0 | |
| Southbound Bus Stop On A426 Leicester Rd, Rugby S106 | 15 | 64 | 0 | 0 | 79 | 15 | 0 | 64 | 0 | 79 | -64 | 0 | Scheme delayed due to increased budget requirement which is currently unfunded. |
| Bus Stop Enhancement Works In Alderminster | 14 | 0 | 0 | 7 | 21 | 14 | 0 | 0 | 7 | 21 | 0 | 0 | |
| Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester | 10 | 0 | 0 | 6 | 16 | 10 | 0 | 0 | 6 | 16 | 0 | -0 | |
| Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA | 14 | 0 | 0 | 0 | 14 | 14 | 0 | 0 | 0 | 14 | 0 | 0 | |
| Provision Of Bus Stops Ettington Road Wellesbourne | 13 | 0 | 0 | 7 | 20 | 13 | 0 | 0 | 7 | 20 | 0 | 0 | |
| Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford | 25 | 0 | 0 | 58 | 83 | 25 | 0 | 0 | 58 | 83 | 0 | -0 | |
| Barford Junction Safety And Capacity Improvement Works S106 | 61 | 0 | 0 | 0 | 61 | 61 | 0 | 0 | 0 | 61 | 0 | 0 | |

| | | | | | | | | | | | | | |
|---|----|----|---|---|----|----|----|----|---|----|-----|---|---|
| Campden Road (B4035), Shipston-on-Stour New Bus Stops | 6 | 31 | 0 | 0 | 37 | 6 | 0 | 31 | 0 | 37 | -31 | 0 | Scheme put on hold while further funding is sought to cover increased scope of necessary works. Additional developer contribution secured from Crest Nicholson as part of Land Dedication Agreement. |
| Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements | 11 | 5 | 0 | 0 | 16 | 11 | 5 | 0 | 0 | 16 | 0 | 0 | |
| Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters | 2 | 72 | 0 | 0 | 74 | 2 | 72 | 0 | 0 | 74 | 0 | 0 | |
| Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter | 11 | 16 | 0 | 0 | 27 | 11 | 16 | 0 | 0 | 27 | 0 | 0 | |
| Two new bus stops on Orton Road (near junction with Barn End Road in Warton) | 6 | 3 | 0 | 0 | 9 | 6 | 3 | 0 | 0 | 9 | 0 | 0 | |
| Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington | 2 | 17 | 0 | 0 | 19 | 2 | 0 | 17 | 0 | 19 | -17 | 0 | Scheme delivery delayed due to ongoing land dispute between the County Council and landowner on a separate matter not involving the scheme. Scheme on hold until a separate land dispute involving vegetation on private land encroaching onto WCC Highway is resolved. |
| Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon | 8 | 10 | 0 | 0 | 18 | 8 | 8 | 2 | 0 | 18 | -2 | 0 | Scheme expected to extend into 2024-25 to take account of reconfiguration of final works. |

| | | | | | | | | | | | | | |
|---|----|----|-------|-----|-------|----|-----|-------|-----|-------|-----|--------|--|
| Warwickshire cycling links - Weddington Road, Nuneaton | 2 | 30 | 689 | 689 | 1,410 | 2 | 30 | 15 | 163 | 210 | 0 | -1,200 | Forecast amended to reflect expected NBBC decision to reallocate £1.2m funding awarded to the project from the Towns Fund to an alternative project. |
| Warwickshire cycling links - Radford Road, Leamington Spa | 21 | 0 | 74 | 252 | 347 | 21 | 272 | 0 | 54 | 347 | 272 | 0 | |
| Warwickshire cycling links - Daventry Road, Southam | 0 | 15 | 10 | 131 | 156 | 0 | 15 | 10 | 131 | 156 | 0 | 0 | |
| Warwickshire cycling links - Heathcote, Leamington Spa | 18 | 60 | 1,165 | 296 | 1,539 | 18 | 30 | 1,165 | 326 | 1,539 | -30 | 0 | |
| Warwickshire cycling links - Whitley South, Baginton | 12 | 10 | 139 | 0 | 161 | 12 | 10 | 139 | 0 | 161 | 0 | 0 | |
| S106 Active Travel Burbages Lane Footpath & Cycle Path, Ash Green | 0 | 0 | 11 | 0 | 11 | 0 | 0 | 11 | 0 | 11 | 0 | 0 | |
| S106 Active Travel Ashlawn Road/ Dunchurch Road Footway and Cycleway, Rugby | 0 | 0 | 50 | 236 | 286 | 0 | 0 | 50 | 236 | 286 | 0 | 0 | |
| S106 Active Travel Houlton to Town Centre Cycle Infrastructure, Rugby | 0 | 0 | 21 | 0 | 21 | 0 | 0 | 21 | 0 | 21 | 0 | 0 | |
| S106 Active Travel Coton Park East Cycle Infrastructure, Rugby | 0 | 0 | 0 | 66 | 66 | 0 | 0 | 0 | 66 | 66 | 0 | 0 | |
| S106 Active Travel Gaydon Lighthorne Heath/Jaguar Landrover to Warwick | 0 | 10 | 10 | 31 | 51 | 0 | 10 | 10 | 31 | 51 | 0 | 0 | |

| | | | | | | | | | | | | | |
|---|-------|-----|-----|-----|-------|-------|-----|-----|-----|-------|-----|----|---|
| S106 Active Travel Bishopton Lane to Town Centre Cycle Link, Stratford Upon Avon | 0 | 0 | 54 | 0 | 54 | 0 | 0 | 54 | 0 | 54 | 0 | 0 | |
| S106 Active Travel Red Lane/ Hob Lane to Kenilworth Greenway Footway and Cycleway, Burton Green | 0 | 0 | 0 | 90 | 90 | 0 | 0 | 0 | 90 | 90 | 0 | 0 | |
| S106 Active Travel Red Lane/ Hob Lane Routes to Kenilworth, Burton Green to Kenilworth | 0 | 0 | 0 | 333 | 333 | 0 | 0 | 0 | 333 | 333 | 0 | 0 | |
| S106 Active Travel Hampton Magna to Warwick Town Centre Cycle Route | 0 | 0 | 58 | 350 | 408 | 0 | 0 | 58 | 350 | 408 | 0 | 0 | |
| | | | | | | | | | | | | | |
| Capital Growth Fund - Access to Finance | 2,014 | 195 | 150 | 141 | 2,500 | 2,014 | 227 | 150 | 109 | 2,500 | 32 | -0 | £5k increase in 23/24 due to profile of projects recently approved and management of portfolio across 1161300 and 11425002. |
| Capital Investment Fund/ Duplex Fund | 2,000 | 0 | 0 | 0 | 2,000 | 2,000 | 0 | 0 | 0 | 2,000 | 0 | 0 | |
| Capital Investment Fund/ Small Business Grants | 1,490 | 200 | 200 | 74 | 1,964 | 1,490 | 121 | 225 | 128 | 1,964 | -79 | 0 | Some further slippage from 23/24 to later years due to profile of projects approved and management of portfolio across 1161300 and 11425002. However, this could still change after the January Grants Panel. |
| Creation of office space at Holly Walk Leamington | 1,328 | 85 | | | 1,413 | 1,328 | 84 | 0 | 0 | 1,412 | -1 | -1 | |

| | | | | | | | | | | | | | |
|--|-------|-----|-------|-----|-------|-------|-------|-------|-----|-------|-------|----|---|
| Warwick, Myton Rd Cycle Link (Myton & Warwick School) | 160 | 2 | 0 | 0 | 162 | 160 | 0 | 0 | 2 | 162 | -2 | 0 | |
| Connecting Communities:Leamington Spa to Rugby (Lias Line eastern section) | 0 | 0 | 2,435 | 0 | 2,435 | 0 | 2,000 | 435 | 0 | 2,435 | 2,000 | 0 | Construction is underway and progressing. First grant payment request of £1m expected 12/23 with second in 2/24New Active Travel Grant approved Council 25/7/23 |
| | | | | | 0 | 0 | | | | | | | |
| Electric Vehicle Charging Points | 614 | 38 | 0 | 0 | 652 | 614 | 38 | 0 | 0 | 652 | 0 | 0 | |
| Land At Crick Road Rugby - CIF | 1,815 | 822 | 252 | 0 | 2,889 | 1,815 | 35 | 1,039 | 0 | 2,889 | -787 | -0 | Re-profile budget in line with spend |
| All Electric Bus Initiative 2021-22 | 7 | 898 | 461 | 0 | 1,366 | 7 | 315 | 1,044 | 0 | 1,366 | -583 | 0 | Delay in implementing charging infrastructure due to protracted time taken for Stagecoach Midlands and Transport for West Midlands to negotiate Grant Agreement. |
| Stoneleigh Park Link Road | 0 | 0 | 209 | 200 | 409 | 0 | 0 | 209 | 200 | 409 | 0 | 0 | |
| Commissioning and Major Inspections | 1 | 0 | 120 | 0 | 121 | 1 | 5 | 183 | 0 | 189 | 5 | 68 | Budget reprofiled in line with spendTransfer of funds to enable inspection works to take place |
| | | | | | | | | | | | | | |
| Provision of hardstanding and bus stops in Hampton Magna | 0 | 9 | 0 | 0 | 9 | 0 | 0 | 9 | 0 | 9 | -9 | 0 | Scheme delivery projected to be delayed until 2024-25 due to competing workload priorities for WCC County Highways Minor Work Team |
| Provision of gateway facilities at Shipston on Stour and bus stops | 3 | 42 | 0 | 0 | 45 | 3 | 42 | 0 | 0 | 45 | 0 | 0 | |
| Provision of bus stops on Meadow Road in Alcester | 0 | 8 | 0 | 0 | 8 | 0 | 0 | 8 | 0 | 8 | -8 | 0 | Projected that work on delivering the scheme will not commence until 2024-25 due to competing workload priorities faced by the WCC County Highways Minor Works Team |

| | | | | | | | | | | | | | |
|---|--------|-----|-----|-----|--------|--------|-----|-------|-----|--------|------|----|---|
| Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development | 0 | 8 | 0 | 0 | 8 | 0 | 0 | 8 | 0 | 8 | -8 | 0 | WCC County Highways Minor Works Team have yet to commence work on delivering the scheme due to competing workload priorities. |
| JLR / British Motor Museum bus stop | 1 | 29 | 0 | 0 | 30 | 1 | 29 | 0 | 0 | 30 | 0 | 0 | |
| Southam Road Radford Semele bus stops with infrastructure and traffic management | 0 | 49 | 0 | 0 | 49 | 0 | 22 | 28 | 0 | 49 | -28 | 0 | Scheme completion expected to run into 2024-25. |
| Bishops Tachbrook bus stops enhancements | 0 | 15 | 0 | 0 | 15 | 0 | 0 | 15 | 0 | 15 | -15 | 0 | Likely delay in commencing delivery due to competing workload priorities of the WCC County Highways Minor Works Team. |
| Rugby Road B4453 Cubbington bus stop improvements | 0 | 12 | 0 | 0 | 12 | 0 | 0 | 12 | 0 | 12 | -12 | 0 | WCC County Highways Minor Works Team have yet to commence work on delivery due to competing workload priorities. |
| Damson Road Hampton Magna bus stop improvements | 0 | 9 | 0 | 0 | 9 | 0 | 0 | 9 | 0 | 9 | -9 | 0 | WCC County Highways Minor Works Team have yet to commence work on the delivering the Scheme due to competing workload priorities. |
| Temple Herdewyke new bus stops | 0 | 12 | 0 | 0 | 12 | 0 | 0 | 12 | 0 | 12 | -12 | 0 | WCC County Highways Minor Works Team have yet to commence work on delivering the Scheme due to competing workload priorities. |
| Average Speed Cameras - Cif | 787 | 957 | 0 | 0 | 1,744 | 787 | 957 | 0 | 0 | 1,744 | 0 | 0 | |
| Kenilworth Station | 13,080 | 0 | 0 | 827 | 13,907 | 13,080 | 152 | 0 | 675 | 13,907 | 152 | 0 | Budget re-profiled in line with the projected fees for the settlement of the final account |
| Lawford Road /Addison Road Casualty Reduction | 257 | 695 | 694 | 0 | 1,646 | 257 | 50 | 1,339 | 0 | 1,646 | -645 | -0 | Scheme has been delayed until next financial year |

| | | | | | | | | | | | | | |
|--|-------|-------|-------|-------|-------|-------|-----|-----|-------|-------|--------|--------|---|
| Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass | 1,849 | 83 | 0 | 0 | 1,932 | 1,849 | 83 | 0 | 0 | 1,932 | 0 | 0 | |
| Improvements to the A429 Coventry Road corridor (Warwick) | 1 | 455 | 350 | 3,876 | 4,682 | 1 | 387 | 350 | 3,876 | 4,614 | -68 | -69 | Transferred to commissioning and major inspections project as agreed with PM. Transferred to commissioning and major inspections project as agreed with PM. |
| Evidence led decision making in tackling climate emergency and air quality | 1,112 | 387 | 606 | 0 | 2,105 | 1,112 | 387 | 606 | 0 | 2,105 | 0 | 0 | |
| Rural Mobility Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Warwick Town Centre transport proposals | 1,112 | 0 | 107 | 0 | 1,219 | 1,112 | 0 | 107 | 1,400 | 2,619 | 0 | 1,400 | Budget transferred from main project code in line with original Cabinet approval |
| Warwick Town Centre | 210 | 1,400 | 2,798 | 0 | 4,408 | 210 | 110 | 115 | 2,573 | 3,008 | -1,290 | -1,400 | Delays on site have meant that the profiling has needed to be adjusted - the bulk of the work will now take place in 2024/25 Budget movement to Warwick Town Centre St Johns project code in line with original budget approval |
| Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities | 1,529 | 34 | 0 | 0 | 1,563 | 1,529 | 0 | 34 | 0 | 1,563 | -34 | 0 | Expenditure moved to 2024/25 when activity is likely. CCTV system still needs to be improved and new WCC contract will help with this. |

| | | | | | | | | | | | | | |
|---|---------------|--------------|---------------|--------------|---------------|---------------|--------------|---------------|---------------|---------------|----------------|--------------|--|
| Purchase of Waste Containers at the Household Waste Recycling Centres | 246 | 0 | 0 | 0 | 246 | 246 | 8 | 0 | 0 | 254 | 8 | 8 | Final bill from Arden Construction not previously budgeted for to be financed from 11864000-100 Final bill from Arden Construction not previously budgeted for to be financed from 11864000-100 |
| Household Waste Recycling Centres - Annual Maintenance 2021-22 | 27 | 104 | 0 | 0 | 131 | 27 | 50 | 46 | 0 | 123 | -54 | -8 | Budgets for 2024/25 being amalgamated to fund future improvement work across the recycling centres Spend and financing reduced to deal with additional spend on 11856000-100 |
| Purchase of 3 haulage vehicles for HWRC (CIF Funded) | 260 | 0 | 153 | 0 | 413 | 260 | 153 | 0 | 0 | 413 | 153 | 0 | New waste haulage vehicle being purchased this financial year. |
| HWRC Maintenance 2022/23 | 6 | 78 | 0 | 0 | 84 | 6 | 30 | 48 | 0 | 84 | -48 | 0 | Capital being used to replace a roof at Lower House Farm waste transfer station. More expenditure maybe required. Remaining capital being amalgamated in 24/25 to fund future improvement work. |
| HWRC Maintenance 2023/24 | 0 | 88 | 0 | 0 | 88 | 0 | 0 | 88 | 0 | 88 | -88 | 0 | |
| | | | | | | | | | | | | | |
| | 32,531 | 9,818 | 12,410 | 7,914 | 62,673 | 32,531 | 8,547 | 10,209 | 11,076 | 62,363 | (1,271) | (310) | |

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders -Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|---|-----------------|-------------------|---|---|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied. | (165) | (165) | 0 | |
| Country parks income review - Apply commercial approach to Country Parks income streams. | (45) | (45) | 0 | |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. | (90) | 0 | 90 | This was allocated to Parking income based on potential savings with RingGo. The service is currently forecasting a significant overspend and it is therefore unlikely that this saving will be achieved by the service. Senior leaders are reviewing other saving options as part of the MTFS and recovery planning. |
| Income from S106 - Ensure S106 contributions are efficiently and effectively generated and collected. | (25) | (25) | 0 | |
| Further service redesign - A restructuring of teams across Communities (Strategy & Commissioning) enabling resources to be better focussed on key priority areas and to exploit opportunities to lever in external funding. | (285) | (285) | 0 | |
| Road safety advice - Maximising income opportunities from the provision of road safety advice. | (100) | 0 | 100 | |
| Waste management - Reduction in residual waste and an increase in recycling as a result of the waste collection changes in Stratford and Warwick District, starting August 2022. | (334) | (334) | 0 | |
| Reduction in Transport Development Fund (TDF) - Reduction in activity based on the capacity in the capital programme and the earlier capitalisation of design costs on priority schemes. | (200) | (200) | 0 | |
| Inward Investment - Reduction in the cost of promoting inward investment in Warwickshire. | (50) | (50) | 0 | |
| Total | (1,294) | (1,104) | 190 | |

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders -Councillor Wallace Redford (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|--|---------------------|------------|-----------------------------|--|-----------------------------|------------------------------|
| Safe and Active Travel | 75 | 20 | (55) | Funding to be released, project to be completed with the use of external grant funding. | 0 | Mar-24 |
| Rugby Parkway | 410 | 410 | 0 | | 0 | Mar-24 |
| Art Challenge | 28 | 10 | (18) | No maintenance issues on site so far this year, so forecast has been adjusted. Remaining funding will still be required in 2024/25. | 10 | Mar-25 |
| Digital Market Place | 19 | 19 | 0 | | 0 | Mar-24 |
| Economic Recovery - JumpStart | 38 | 38 | 0 | | 0 | Mar-24 |
| Economic Recovery - Tourism & Leisure Business Support | 256 | 144 | (112) | Underspend has increased slightly now UKSPF funding for 2023/ 2024 has been agreed with D&B Councils. It is still requested that this underspend is carried forward into 2024/ 2025 in order to the allow the Project Warwickshire programme for tourism, hospitality & leisure businesses to be extended. | 78 | Mar-25 |
| Zeller for Businesses | 27 | 27 | 0 | | 0 | Mar-24 |
| Total | 853 | 668 | -185 | | 88 | |

Annex D - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|--|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Strategic Infrastructure & Climate change management | 161 | 0 | 161 | 19 | | | 19 | |
| Infrastructure & Sustainable Communities | 1,542 | (459) | 1,083 | (23) | | | (23) | |
| Climate Change & Sustainable Management | 823 | 0 | 823 | 0 | | | 0 | |
| Net Service Spending | 2,526 | (459) | 2,067 | (4) | 0 | 0 | (4) | |

Annex D - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and PLanning)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|--|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (old structure: CSU check) | (2) | (2) | 0 | |
| Total | (2) | (2) | 0 | |

Annex D - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|--|---------------------|------------|-----------------------------|-------------------|-----------------------------|------------------------------|
| Climate Change Programme | 2 | 2 | 0 | Project on target | 0 | Mar-24 |
| 5G and Connectivity | 70 | 70 | 0 | Project on target | 0 | Mar-24 |
| Community Climate Change Fund - Green Shoots | 436 | 436 | 0 | Project on target | 0 | Mar-24 |
| Total | 508 | 508 | 0 | | | |

Annex D - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|---|------------------------|------------------|------------------|-----------------------------|----------------|------------------------|------------------|------------------|-----------------------------|----------------|------------------------------|----------------------------|---|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Transforming Nuneaton | 7400 | 2,940 | 482 | 0 | 10,822 | 7,400 | 2,940 | 482 | 0 | 10,822 | 0 | 0 | |
| Transforming Nuneaton - Co-op Building Purchase (CIF) | 1500 | 0 | 0 | 0 | 1,500 | 1,500 | 0 | 0 | 0 | 1,500 | 0 | 0 | |
| Library & Business Centre Nuneaton (CIF) | 332 | 350 | 13,500 | 5,242 | 19,424 | 332 | 350 | 850 | 17,891 | 19,423 | 0 | -1 | The forecast spend has been re-positioned into (mainly) years 2025/26 and 2026/27 when the main construction activity is expected to take place. All costs are subject to change as the design develops and new updated cost plans are prepared. |
| Development of Rural Broadband | 33,623 | 3,988 | 1,449 | 4,137 | 43,197 | 33,623 | 3,654 | 1,783 | 4,137 | 43,196 | -334 | -0 | Capital charges were reduced in Q2/Q3 with a corresponding decrease in utilisation of grant contribution, due to BT/Openreach adjustments to the build programme and the superfast voucher programme remaining on hold until finalisation of the Project Gigabit procurement, A Project change request is expected from Openreach in Q4 2023/24 which could result in further reductions in expenditure in Q4. In addition, there has been a reduction of revenue income from consultancy work from BDUK.BT/Openreach recalculated the Broadband Investment return for June 2023 resulting in an increase in gainshare income for reinvestment in 2023/24, with a corresponding increase in expenditure to support and extend infrastructure connectivity build into 2025/26. |
| | 42,855 | 7,278 | 15,431 | 9,379 | 74,943 | 42,855 | 6,944 | 3,115 | 22,028 | 74,941 | - 334 | - 1 | |

Annex E- Social Care and Support
 Director - Pete Sidgwick
 Executive Director - Nigel Minns
 Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|-----------------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|---|
| | £'000 | £'000 | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of Social Care & Support | 14,928 | 0 | 14,928 | (6,727) | | | (6,727) | The £6.727m underspend is explained by income held in the AD area for centralised budgets with the expenditure incurred elsewhere and a review of the bad provision leading to a reduction in the current provision of £1.700m. Expenditure incurred elsewhere as follows. Spend against funding of £1.158m assigned to manage the impact of the Working Age Adults tender will be incorporated into the relevant Services forecast within SC&S. A further £2.955m which is the balance of WCC Adult Social Care Discharge Funding (including £1.835m from the ICB allocation) is being used towards the ongoing financial impact upon WCC of the ongoing Discharge to Assess process whereby costs are transferred from Health prior to assessment of the individual's care needs so WCC are having an additional cohort of clients, with more complex needs, due to the earlier discharge from hospital. Although the costs are incurred across the Services below, it predominantly affects Older People, and therefore this income in part funds the Older People overspend. A further underspend of £0.971m against funding to reduce waiting lists for DoLs assessments and Disabilities reviews due to a delayed start to the contract. This is marginally offset by an overspend on the legal budget and iBCF projects. |
| Head of Disabilities 25+ | 101,499 | (12,414) | 89,086 | 4,477 | | | 4,477 | Disabilities 25+ are forecasting an overspend of £4.477m, 5% above budget. The main pressures are within supported living, residential and residential colleges. Supported living has an overspend of £1.826m due to increased client numbers of 69 which is 11% higher than the number budgeted for, unit costs have also increased by 4% above the rate of inflation provided. Residential care has an overspend of £0.932m due to increased client numbers of 8 which is 3% higher than the number budgeted for, unit costs have also increased by 6% above the rate of inflation provided, with a factor in the increased client numbers being the number of discharges from hospital: with block provision fully utilised, more spot purchasing is required. Residential colleges are overspending by £1.028m due to a range of factors including 1 additional placement, an increase in need for some individuals and extensions to the time spent at college. The balance of the overspend is across nursing care and night support with the driver being the volume of clients. Whilst there are partially offsetting underspends in staffing and direct payments there is also a key issue of Continued Healthcare Income being £0.470m less than budgeted. |

| | | | | | | | | |
|--|----------------|-----------------|----------------|---------------|----------|--------------|--------------|--|
| Head of Adult Mental Health | 18,046 | (1,274) | 16,772 | 2,377 | | | 2,377 | An overspend of £2.377m, 14% above budget, is forecast for Mental Health, primarily in residential care and supported living and partially offset by an underspend in staffing. Residential care has an overspend of £1.383m due to an increase in budgeted client numbers of 37 which is 35% higher than the number budgeted for. Unit costs have risen 3% above the rate of inflation provided for residential care. Supported living has an overspend of £1.174m which equates to 30% of the budget, with an increase in budgeted client numbers of 76 which is 46% higher than the number budgeted. High cost transition packages are contributing to the overspend with a number of younger people with complex needs requiring intensive care; the average number of hours support required has increased by 2 hours per week, with equates to 5% in 6 months. A contributing factor to the overspend is an increased proportion of new packages of care that do not have Section 117 funding meaning that WCC is bearing the full cost due to ICB restricting their health contribution. Opportunity to agree joint funding is also limited whereas previously high-cost packages, where there is a presence of health need, have been successfully negotiated. |
| Head of Older People | 101,049 | (42,595) | 58,454 | 13,480 | | 3398 | 10,082 | Older People Services are forecasting a service overspend of £10.082m, this is after the allocation of £3.398m Market Sustainability & Improvement funding. The overspend is due to increasing unit costs across residential and nursing and increased volumes of clients receiving domiciliary care, being partially offset by increased client contributions. The main area of overspend is in residential, with costs forecast to be 21% over budget. This is as a result of the use of costly placements due to difficulties in sourcing packages of care at WCC framework rates to meet more complex needs. These placements account for 75% of all residential placements and are on average 37% more expensive than framework rates. Nursing presents a similar picture. Domiciliary care is forecast to overspend by £3.228m, 13% over budget. Driving the increased cost will include the Community Recovery Service and the continuation of the discharge to assess process, contributions to these costs are held in the Director's area for centralised budgets. Close monitoring of the Community Recovery Service is ongoing to ensure spending does not exceed financial resources. |
| Head of Integrated Care | 12,040 | (1,071) | 10,968 | (1,315) | | | (1,315) | Integrated Care are forecasting an underspend of £1.315m, of which 68% (£0.899m) is staffing related due to the on-going difficulties in recruitment and the majority of the balance is due to reduced demand for community and assistive technology equipment as the system wide focus is on hospital discharge. |
| Head of Adults Practice & Safeguarding | 4,203 | (1,183) | 3,021 | 382 | | | 382 | Continuation and extension of prior year overspend due to rising contract costs for transporting adults in an environment of high inflation. |
| Head of Disabilities 0-24 | 19,009 | (1,560) | 17,449 | (1,109) | | | (1,109) | Due to ongoing difficulties in placing some young people in residential homes there is an underspend of £2.155m within this element of the budget. The difficulties in placing some children in residential accommodation leads to increased use of more intensive and costly 'Extra Care' placements, where we have an overspend of £1.540m partly off setting the underspend in residential care. There are also less material underspends in foster care, supported living and direct payments. |
| Net Service Spending | 270,774 | (60,097) | 210,678 | 11,565 | 0 | 3,398 | 8,167 | |

Annex E- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|--|
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. | (255) | 0 | 255 | Unachieved - no longer able to be mitigated elsewhere in the service |
| Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings. | (500) | 0 | 500 | Unachieved - no longer able to be mitigated elsewhere in the service |
| Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care. | (1,499) | 0 | 1,499 | Unachieved - no longer able to be mitigated elsewhere in the service |
| Prevention and self-care - Develop and implement a prevention and self care strategy and invest in programmes, projects and services that reduce people's reliance on paid care and support. | (334) | 0 | 334 | Unachieved - no longer able to be mitigated elsewhere in the service |
| Reduce demand for adult social care support - Implementing the service change and transformation activities underway across adult social care. These include an improved early intervention and prevention offer, further refinement of the in-house reablement offer and further development of assistive technology. | (1,000) | 0 | 1,000 | Reablement continues to be an area where recruitment challenges mean the Service is not as impactful as would otherwise be the case. |
| Integrated commissioning with Health - Efficiencies through joint working and increased purchasing power for externally commissioned care. Arrangements will form part of the Coventry and Warwickshire Integrated Health and Care Partnership and associated system plan. | (200) | 0 | 200 | Unachieved - no longer able to be mitigated elsewhere in the service. |
| Reprofiling care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data. | (2,181) | 0 | 2,181 | Demand for Care Act eligible services is increasing, beyond expectations as based on trends over the last 5 years in Warwickshire |
| Increase in client income - Increase in income as a result of taking into account expected growth of adult social care services. | (300) | (300) | 0 | Client contribution income continues to grow as is strongly correlated with the growth in the number and cost of packages of care. At Q2 2023/24 the budget is forecast to be overrecovered by £11.379m. |
| Total | (6,269) | (300) | 5,969 | |

Annex E- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|-------------------------|---------------------|------------|-----------------------------|-----------------|-----------------------------|------------------------------|
| Integrated Care Records | 150 | 150 | 0 | | 92 | Mar-25 |
| Total | 150 | 150 | 0 | | | |

Annex E- Social Care and Support

Director - Pete Sidgwick

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2023/24 to 2024/25 Onwards

| Project | Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|--------------------|--------------------|------------------------|------------------|---------------|-----------------------------|-------------|------------------------|------------------|------------------|-----------------------------|-------------|---------------------------|----------------------------|------------|
| | | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| 11555000 | Extra Care Housing | 0 | 0 | 313 | 0 | 313 | 0 | 0 | 313 | 0 | 313 | 0 | 0 | |
| Grand Total | | 0 | 0 | 313 | 0 | 313 | 0 | 0 | 313 | 0 | 313 | 0 | 0 | |

Annex F - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

| | |
|------------------------|-----|
| Local Finance Sign Off | BJS |
| Director Sign Off | JC |

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|---------------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of Children & Families | 4,293 | (400) | 3,893 | 3,724 | 926 | | 2,798 | <p>There is an estimated £0.926m (Q2 £1.377m) Continuous Improvement Plan (CIP) expenditure funded by Earmarked reserve. The large decrease from Q2 is due to grants monies now being realised within this financial year. The plan is currently being reviewed and needs to be signed off by Corporate Board, so this forecasted spend is a "holding figure". The CIP is provisionally a 24-month plan which will stretch over 3 financial years and due to nature of proposals may be subject to change especially with the timings of activity.</p> <p>Within the remaining Service Variance of £2.798m, there is an £3.814m over-spend on "Extra Care" packages. This is a £0.214m decrease since Q2 and represents the cost for hard to place / high support needs of some children. These children are temporarily unable to be accommodated by the external market and so this budget is having to incur high costs to meet their short-term needs with packages costing up to £30,000 a week per child. Numbers have decreased from 6 at Q2 to a manageable 2. This overspend has been offset by future year placement savings £0.730m, as well as additional maximised UASC grant £0.583m (Q2 £0.480m) which covers some gross costs of support over many service areas. Legal fees have, for this period, increased by £0.302m to now being £0.366m over-spending.</p> |

| | | | | | | | | |
|--------------------------|--------|----------|-------|-------|--|-----|-------|--|
| Safeguarding Communities | 11,153 | (1,533) | 9,619 | 1,473 | | 142 | 1,331 | <p>There are particular pressures on staffing budgets within this service due to external (Statutory /Child Safeguarding) work demands.</p> <p>The Initial Response team (IRT) is forecasted to overspend by £0.975m (Q2 £0.908m) predominantly £1.204m on Agency staff (Q2 £1.114m) offset by £0.274m (Q2 £0.220m) underspend on employed staff. There are currently 13 (Q2 17) Agency Staff within IRT due to vacancies. Workload is also high due to an unprecedented spike in March and April. This is nationally a hard role to recruit to and we have seen a significant number of turn-over both in permanent and agency workers (seeking greater pay that other LA's /Agencies can pay) moving on.</p> <p>The Front Door is forecasting a £0.312m (Q2 £0.337m) overspend mostly on employed staff. The Front Door also has a couple of vacancies which are being filled by more expensive agency workers.</p> <p>The Emergency Duty Team are forecasting a £0.174m (Q2 £0.218m) overspend mainly due to Staff absences having to be covered including overtime payments contributing £0.068m of the over-spend. With need to cover all posts, the 7% vacancy factor (reduction) applied to the staffing budget is difficult to comply with and balance their budget. There are a series of proposals being considered /planned to mitigate these overspends including a pilot initiative to reduce agency overspend. The Head of Service is drafting a proposal and awaiting information from legal.</p> <p>Significant progress has been made on permanent recruitment and with new working practices has seen a positive impact on retention (all be it over a short period), but these obviously has a negative impact on compliance with the 7% Vacancy factor imposed. For the EDT team strong oversight in place over additional spend on overtime, however due to the nature of the service and its streamlined staffing it cannot carry gaps if sickness or vacancies occur.</p> |
| Early Help | 16,088 | (10,099) | 5,989 | 461 | | 216 | 245 | <p>The Priority Families (Supporting Families Grant funded service) forecast has increased this quarter from £0.118m to £0.216m overspending. Predicted claims has been revised down from achieving 75% to now 59% which equates to a loss of grant of approximately £0.182m. Rationale for this loss is down to the new framework and eligibility thresholds of which progress on the data maturity work is underway to ensure future claims are maximised. Note that most other LAs are also in the same position in meeting these challenges and unlikely to achieve 100% of payment by results funding.</p> <p>The Targeted and Family support Service is forecasting an overspend of £0.245m (Q2 £0.282m) mainly around employed staff, being over establishment and large numbers of staffing being at top of scale (budget overall being set at mid-point). Similarly due to work demands this service is also finding it difficult to meet the notional 7% vacancy factor.</p> <p>Following a review and firming up of funding streams The Education Safeguarding Training Service is now forecasting a small underspend of £0.009m (Q2 £0.002m).</p> <p>The Head of Service is considering a series of plans to address the various overspends, this service area has not had any major over-spend history to note.</p> |

| | | | | | | | | |
|-------------------------|--------|---|--------|-------|--|--|-------|--|
| Children's Safeguarding | 30,205 | 0 | 30,205 | 1,221 | | | 1,221 | <p>The overspend is a mix of under/overspends on all types of placement budgets for this service cohort (up to 14) and on employed staffing (establishment), which is offset by overspends on the need for Agency cover required for demand pressures, maternity leave, vacancies and sickness. Like other children's services across the region and nation we are struggling to recruit social workers to front line children's teams which has resulted in an increased dependency on agency social workers (at high rates never seen before). As a result of a regional and national shortage of agency SW's, agency hourly rates are experiencing upward pressures. Q3 forecast on agency workers currently is £1.547m (Q2 £1.389m) with 21 agency workers covering for vacancies, maternity leave and increased demand. It therefore follows that the Q3 forecast on establishment staff is showing an underspend of £0.105m (Q2 £0.112m). The introduction of the new social work career pathway will it is believed help with recruitment and retention, but we do need to monitor this.</p> <p>The residential budget is now showing a £0.134m underspend. Although since Q2 there has been a rise in forecast of £0.177m, but there are also pressures here and has seen a rise since Q1 of £0.435m. We are having to use residential care more than we would like because of a shortage of foster placements for some age groups. We have also not been able to move as many children as quickly as we would have wanted to our first open internal home due to challenges around matching. However, currently there is no reason to believe the high numbers of children coming into care will continue, as they have been linked to physical injuries and neglect, within some large families. It is also positive to see that the monthly numbers leaving are higher than last year, which if we can continue will put downward pressure on numbers. Court timescales are also improving so some children will remain in care for less time (care proceedings are taking 10 weeks less than this time last year and discharging of orders is much quicker). External Foster care, although started the new financial year in a good position with fewer children than last year, month on month weeks of purchased care is rising. At Q1 and Q2 we reported an underspend of £0.461m and £0.168m, this is now in an over-spend position of £0.013m with a net increase of 10 children within year. Parent and Child placements are unpredictable and the trend for this financial year is a downwards one. The forecast therefore has been reflected accordingly and is still showing at Q3 an underspend of £0.425m compared with the P3 underspend of £0.050m.</p> <p>There is a Teams section 17 overspend of £0.053m (Q2 £0.062m) and is in the main linked to supporting homeless families. They have been assessed as not entitled to housing from the Housing Department, we have been unable to find them low-cost housing in the private sector or connected other's to live with. Supporting the families in this</p> |
|-------------------------|--------|---|--------|-------|--|--|-------|--|

| | | | | | | | | |
|--------------------------------|----------------|-----------------|---------------|---------------|------------|------------|---------------|---|
| Corporate Parenting | 36,313 | (6,725) | 29,588 | 6,409 | | (297) | 6,706 | <p>This overspend consists of mainly Residential 14+ Placements £4.671m (Q2 £3.524m), costs (mainly staff) associated with WCC Internal Homes before children enter the Homes of £0.845m (Q2 £0.879m) as well as staffing /Agency overspends across the service of £0.337m (Q2 £0.257m). The latest information regarding the LAC Transport budget is a further forecasting rise from the previous 2 quarters and now stands at an overspend of £0.688m (Q2 £0.564m, P3 £0.378m). The information covering the overspend came very late in the financial year last year and was not able to be included in the MTFs refresh. These over-spends have been off-set by smaller underspends on Internal and External Fostercare, aswell as a recent (welcomed) DfE notification for additional grant funding for the rise in settling in allowances for Leaving care children and also the regulation of Supported Accommodation. This latter grant has been given in anticipated of the increased financial costs of registration, but this will not impact the accounts until next financial year, therefore this grant will be held in reserves to be fully utilised next financial year.</p> <p>The Residential Placements overspend is related to both unprecedented unit cost increases (an average increase of one full year placement of £0.070m per year) as well as increases in the number of predicted weeks to be purchased (the equivalent of an increase of 5.96 full year placements compared to 2022-23). The average forecasted one year placement cost now exceeds £0.328m. There have been 9 new placements since Q2 which is the main reason for the huge rise in forecast. External Fostercare is currently £0.464m underspending, which is an increase of £0.045m since Q2. Numbers since 2022/23 have reduced steadily to now only 34 (O/T 22/23 42). Internal Fostercare is currently £0.194m underspending compared to Q2 of £0.149m and P3 of £0.203m with numbers and weeks down significantly on 22/23 by 6.97 FTE.</p> <p>WCC Home 1 Cherry Trees - it is hoped that there will be a speedy increase in numbers of children placed, although there were 2 accommodated, 1 child has now gone home to parents which should be seen as a positive outcome. There are full time staff vacancies but once recruited the Home will look to increase numbers to full capacity. For Home 2 building work is completed, but Ofsted registration is still to be finalised which will be difficult to achieve in this financial year due to waiting times. Home 3 building work is still to be completed but it is hoped that these will be operational by the end of the financial year, but again will be subject to OFSTED approval. Movements of children into these Homes will (based on current external residential costs) help to reduce forecasted residential costs (all things being equal).</p> |
| Quality and Impact | 4,309 | (141) | 4,168 | 133 | | | 133 | <p>Overall, this service has reduced its spend £0.115m from Q2 to Q3. The main overspend is on the IRO service which at Q3 in total is £0.297m. This overspend is on temporary over establishment posts linked to the service having regionally high caseloads which have a whole service impact of which the IRO service was struggling to discharge their statutory obligations and assurance duties. It is anticipated that this overspend will be managed through careful future recruitment and rationalisation of posts with posts not immediately being recruited to.</p> <p>This overspend is offset by other services within this area including successfully bidding for additional grant funding combined with released underspends following a review of all spend and plans for this financial year.</p> |
| Adoption Central England (ACE) | 5,193 | (5,193) | 0 | 434 | | 434 | 0 | <p>This is the GROSS position of the Service for the 5 partners LA's. The forecast has increased from Q2 by £0.188m to now showing a £0.434m overspend. There has been a revised position reflected in more realistic possible placements purchases although, this is an erratic / demand led budget which is not possible to predict with any degree of certainty. There are several vacancies as difficulty in recruiting social workers is even affecting this sector, which historically has not been difficult to fill. Establishment staff is currently showing a small of underspend of £0.011m (Q2 £0.141m) with the now revised and corrected 23/24 pay award built into the forecast.</p> |
| Net Service Spending | 107,554 | (24,091) | 83,462 | 13,855 | 926 | 495 | 12,434 | |

Annex F - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|---|
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. | (118) | (118) | 0 | |
| New ways of working - Expected reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid. | (92) | 0 | 92 | Staff travel alone is currently £169k over-spending at Q3 |
| Rightsize Children's and Families budgets - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services. | (264) | (264) | 0 | |
| Reduce spend on Residential Care - Reduce the cost of care/services including the increased use of WCC homes, boarding schools and residential schools. | (1,400) | 0 | 1,400 | See Corporate Parenting explanation for Residential Over-spend and hence non achievement of this saving. |
| Legal Services - Reduce the cost of legal services through risk-based decision-making as to when legal advice is sought. | (100) | 0 | 100 | Currently predicting an overspend based on 8 months spend to date. |
| Training - Reduction in the cost and amount of training we commission externally. | (100) | (100) | 0 | |
| Youth and Community Centres - Increase income from third party use of centres. | (50) | 0 | 50 | Rising premises running costs due to double digit inflation have also added to costs which is was believed could not be passed onto third parties without even greater loss of income. |
| Section 17 payments - Reduce section 17 payments and seek alternative funding routes. | (30) | 0 | 30 | There is an overall section 17 overspend, mainly linked to supporting homeless families. They have been assessed as not entitled to housing from the Housing Department, we have been unable to find them low cost housing in the private sector or connected other's to live with. Supporting the families in this manner is better for the children and a lower cost than bringing them into care. The team will continue to try and find the lowest cost housing for the small number of families we are supporting. |
| Grant income - Increase in the level of grant income and its more effective use to support the core activity of the service and contribute to the service overheads. | (560) | (560) | 0 | |
| Custody - Reduce the custody budget to better align with activity levels. | (100) | 0 | 100 | Non achievement on this externally demand led budget reduction - the numbers of cases & secerity of charge is high compared to last few years. |
| Total | (2,814) | (1,042) | 1,772 | |

Annex F - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders -Councillor Sue Markham (Children and Families)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget £000 | Forecast £000 | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|---|--------------------------|---------------|-----------------------------|---|-----------------------------|------------------------------|
| Children Transformation Fund (CTF) for 23/24+ | 0 | 926 | 926 | A detailed plan "Continuous Improvement Plan" is being formulated for approval and implementation. The 24 month plan (over 3 financial years) should fully utilise the CTF. | 600 | 2025/26 |
| Total | 0 | 926 | 926 | | | |

Annex F - Children and Families
Director - John Coleman
Executive Director - Nigel Minns
Portfolio Holders -Councillor Sue Markham (Children and Families)

Capital Programme - 2023/24 to 2024/25 Onwards

| Description | Approved Budget | | | | | Forecast | | | | | Variation | Commentary |
|---|---------------------|---------------|---------------|-----------------------|-------------|---------------------|---------------|---------------|-----------------------|-------------|------------------------|---|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | |
| CF property | 408 | 90 | 0 | 0 | 498 | 408 | 90 | 0 | 0 | 498 | 0 | |
| Adaptations to support | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Children's Home 1 | 291 | 26 | 100 | 0 | 417 | 291 | 10 | 116 | 0 | 417 | -16 | Additional Cif bid successful at cabinet 14/9/23 therefore additional works forecasted£136k approved via the CIF inflation pot to finance this project. £126k applied to this project and £10k applied to project 12002000. |
| Adaptations to support child placements | 0 | 125 | 130 | 170 | 425 | 0 | 175 | 145 | 106 | 426 | 50 | 3x Fostercarer adaptations have been approved by panel. Martin 75%, Sen 75% & Short 100% spend 23/24 and also possible new case Roberts-25% of £50K in 23/24. |
| Children's Home 2 | 77 | 713 | 14 | 0 | 804 | 77 | 723 | 14 | 0 | 814 | 10 | CIF additional funding bid successfully agreed by cabinet. Final account with Arden Contractor still to be agreed and finalised but expectation is a small £10k overspend which is to be funded from the small underspend on Home 3AQ3 forecast reflects the anticipated small overspend of £10k from contractor (still to be agreed). Funding identified from underspend on Home 3AQ3 reflects the anticipated small overspend of £10k from Arden contractor which is being finalised at the moment so this is still an estimate of the likely implication |
| Children's Home 3 | 473 | 339 | 7 | 0 | 819 | 473 | 270 | 76 | 0 | 819 | -69 | Additional CIF bid funding agreed by cabinet 14/9/2023 therefore more spend and funding increaseAdditional funding as agreed by cabinet 14/9/2023 reflected correctly for Q2 although budgets not changed as at Q2 |
| Children's Home 4 | 0 | 0 | 1,016 | 0 | 1,016 | 0 | 0 | 1,016 | 0 | 1,016 | 0 | New CIF bid agreed at cabinet 14/9/2023. Budgets not reflected to take into account the additional funding as yet for Q2New CIF bid agreed at cabinet 14/9/2023 and this additional funding has been reflected for Q2 although the budgets are not updated as yet |

| | | | | | | | | | | | | |
|--|--------------|--------------|--------------|------------|--------------|--------------|--------------|--------------|------------|--------------|------------|--|
| Family Village - Pears | 0 | 0 | 150 | 0 | 150 | 0 | 0 | 150 | 0 | 150 | 0 | |
| Pool car - Peugeot for CIC team | 0 | 21 | 0 | 0 | 21 | 0 | 18 | 0 | 0 | 18 | -3 | Previous Forecast was based on Vehicle quote which included VAT which the Project Manager was unaware of. Revised Forecast reflects actual Net cost of Vehicle before VAT. No more spend expected. Project to be closed for Outturn. Previous Forecast was based on Vehicle quote which included VAT which the Project Manager was unaware of. Revised Forecast reflects actual Net cost of Vehicle before VAT. No more spend expected. Project to be closed for Outturn. |
| Internal Children's Home 3A | 0 | 374 | 20 | 0 | 394 | 0 | 384 | 0 | 0 | 384 | 10 | CIF bid agreed at cabinet 14/9/2023 and additional funding now reflected. Small anticipated underspend now reflected, but final fees to be confirmed when final actuals will be known. This underspend will be put towards the small overspend on Home 2 which has is completed although final fees are to be agreed. CIF bid additional funding agreed by cabinet 14/9/2023 so therefore additional funding and works reflected. Slippage into 24/25 revised as not applicable as handover of property was 16/11/2023. Anticipated small underspend expected now scheme has been handed over to service and the final fees to be produced. This small underspend will fund the overspend currently showing on Home 2, but will be firmed up once final fees have been calculated and agreed. Final account to be confirmed with Arden but likely to be underspent by around £25k but to be fully confirmed asap |
| Internal Children's Homes - Cars for Home 2,3,3a,4 | 0 | 119 | 38 | 0 | 157 | 0 | 119 | 38 | 0 | 157 | 0 | Self funded borrowing identified to purchase cars for homes 2,3,3a in 23/24 as quoted in cabinet report CIF bid that was approved 14/9/23 self funding borrowing agreed to purchase the cars following successful CIF bid for additional funds for homes 14/9/23 |
| Car BK73VMA-Cherry Trees Childrens Home | 0 | 25 | 0 | 0 | 25 | 0 | 25 | 0 | 0 | 25 | 0 | One off purchase for a car for the Cherry Trees Children Home. Revenue funding identified. Purchase completed Sept 2023 |
| Children & Families | 1,249 | 1,832 | 1,475 | 170 | 4,727 | 1,249 | 1,814 | 1,555 | 106 | 4,724 | -19 | |

Annex G- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|---|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | £'000 | £'000 | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of People Strategy & Commissioning | 506 | -68 | 438 | 1 | | | 1 | |
| Director of Public Health | 2,647 | -176 | 2,471 | 413 | | 700 | -287 | COMF is reflected in the Reserves Column - Covid costs of £0.566m for school air quality assessment and ventilation improvements, £0.073m covid related staffing, £0.045m towards the costs of a suicide prevention role and strategy implementation in addition to £0.045m budget awarded with a small balance of £0.016m for Covid Case Management System and PPE. Remaining underspend is due to £0.232m unrequired water fluoridisation budget as this is now a Dept. of Health responsibility and salary underspends, in part offset by Legal fees. |
| Head of Health & Wellbeing Commissioning | 20,042 | -390 | 19,652 | 60 | | | 60 | £0.204m overspend on the following demand led services: Sexual Health, Health Checks and Fitter Futures, partially offset by early delivery of the saving linked to closure of the Community Meals Service |
| Head of Targeted Support Commissioning | 13,302 | -4,689 | 8,613 | 314 | | 605 | -292 | £0.605m to be drawn down from Social Care and Health Partnerships Reserve in relation predominantly to partnership funded Learning Disability and Autism projects including Voiceability, Grapevine coproduction, the 'Experts by Experience' hub, health liaison resources, delivery of the Autism Diagnosis Project, respite care, champions and inpatient sensory environments parts of the Autism Strategy and facilitation of discharge from long term hospital stays into the community. Remaining service underspend due to reduced usage of Drug & Alcohol rehabilitation. |
| Head of Specialist Provision Commissioning | 5,917 | -346 | 5,571 | -296 | | | -296 | Underspend relates £0.190m to staff vacancies and £0.106m on delays on projects designed to support young people with their housing |
| Quality Assurance and Market Management | 1,035 | -241 | 794 | 86 | | | 86 | Overspend on salaries |
| Net Service Spending | 43,449 | (5,910) | 37,539 | 578 | 0 | 1,305 | (728) | |

Annex G- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|--|
| Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund. | (163) | (163) | 0 | |
| Domestic Abuse and Substance Misuse Detox Framework - Increase partner contributions to multi agency risk assessment conference in line with the national approach. The Public Health England contribution to inpatient detox will reduce current funding requirement. | (50) | (50) | 0 | |
| Management of Strategic Commissioning for People costs - Rationalise budgets across a range of areas including staffing, travel and conference budgets, central recharges and contributions. | (338) | (338) | 0 | |
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (old structure: CSU check) | (9) | (9) | 0 | |
| | | | 0 | |
| Total | (560) | (560) | 0 | |

Annex G- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|--|---------------------|------------|-----------------------------|--|-----------------------------|------------------------------|
| Children and Families Tackling Inequality | 298 | 298 | 0 | Projects have been rephased due to staffing changes and recruitment issues. | 154 | Mar-25 |
| Creating a healthy social prescribing system | 217 | 217 | 0 | 6 Projects - 2 completed in prior years and 4 to be completed within 2023/24 | 0 | Mar-24 |
| Total | 515 | 515 | 0 | | | |

Annex F- People Strategy and Commissioning

Director - Becky Hale

Executive Director - Nigel Minns

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|--|---------------------|---------------|---------------|-----------------------|---------------|---------------------|---------------|---------------|-----------------------|---------------|------------------------|----------------------|--|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Mental Health Grant 2010/11 | 223 | 3 | 0 | 0 | 226 | 223 | 3 | 0 | 0 | 226 | 0 | 0 | |
| Adult Social Care Modernisation & Capacity 2012-13 | 352 | 91 | 0 | 0 | 443 | 352 | 20 | 71 | 0 | 443 | -71 | 0 | Installation of Changing Places facility postponed |
| Disabled Facilities Capital Grant | 33,362 | 5,572 | 0 | 0 | 38,934 | 33,362 | 5,572 | 0 | 0 | 38,934 | -0 | -0 | Additional Disabled Facilities Grant as notified Sep 2023 |
| Supported housing | 0 | 651 | 0 | 0 | 651 | 0 | 630 | 21 | 0 | 651 | -21 | 0 | Refurbishments of properties under budget but further costs may be incurred in 2024/25 |
| | 33,937 | 6,317 | 0 | 0 | 40,254 | 33,937 | 6,225 | 92 | 0 | 40,254 | -92 | -0 | |

Annex H- Education Services

Director - Johnny Kyriacou
 Executive Director - Nigel Minns
 Portfolio Holders - Cllr Kam Kaur (Education)

23/24 DSG Revenue Budget

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Reason for Net Variation and Management Action |
|---|--------------------------|---------------------|------------------|-------------------------|---|
| | | | Budget | Variation Over/ (Under) | |
| | £'000 | £'000 | £'000 | £'000 | |
| Schools Block | 4,314 | (115) | 4,199 | (119) | The forecast has reduced by £0.108m since Q2. This is due to decreased demand on union reps, DBS checks, decreases in support to school leaders around on school improvement activities and general tightening on the forecast to reflect spend to date. |
| Early Years Block | 38,303 | 0 | 38,303 | 1,010 | Although this forecasted expenditure is highlighting an overspend, when taking into account the supplemental early years grant (EYSG) received in September (see underspend highlighted in EY DSG row below) the overall EY block is forecasting an underspend of £1.138m. This consists of a £1.032m underspend on early years provision and £0.106m on internal Early Years services. The Nursery Provision has reduced due to less actual places on universal hours for 3&4 yrs based on October census data, which is being offset by 6% increased extended hours. The reductions in the service spend are due to additional grant funding received to support the extension of entitlements of two and under two years old. There are also savings from staff vacancies. |
| High Needs block | 71,717 | (1,322) | 70,395 | 17,514 | The High Needs Block DSG has increased its forecasted overspend by £3.827m since Q2. The main increases in overspend are due to the following: a) £2.187m on Special Schools. This is due to an one off uplift of 3.4% to top up funding as indicated by the ESFA (£1.340m). There are also additional £0.449m of agreed Ghost funding of places for the Warwickshire Acedemy. b) £1.503m on Alternative Provision. This is being driven by a higher number of exclusions, a new contract which is now being forecasted and CYP staying in positions longer with a higher than budgeted cost. c) £0.393m on Independent Schools. This is being caused by an increase in the unit cost of placements. These are being offset by reductions in overspend in the following areas: mainstream schools, Flexible Learning, Post 16 Funding, Specialist Teaching Service and Sensory Complex and PD. |
| Central Services block | 2,288 | 0 | 2,288 | 117 | The overspend relates to pressures on this block following the DSG settlement, there is no on-going effect in 2024/25. |
| Net Education Service DSG Spending | 116,622 | (1,437) | 115,185 | 18,522 | |
| Schools Block | 137,192 | 0 | 137,192 | 0 | |
| Early Years Block | 314 | 0 | 314 | 390 | Previously planned spend on MNS supplemental funding and the final pay-outs of Post Covid recovery grants to EY providers. This is the final tranche of these planned payments and there is no on-going effect. |
| High Needs block | 7,421 | 0 | 7,421 | 0 | |
| Central Services block | 1,814 | 0 | 1,814 | 0 | |
| Net Non Education DSG Spending | 146,741 | 0 | 146,741 | 390 | |
| Schools Block | 0 | (141,392) | (141,392) | 0 | |
| Early Years Block | 0 | (38,617) | (38,617) | (2,538) | The 2023 Spring Budget announced additional funding for the existing early years entitlements for disadvantaged 2-year-old children and 3 and 4-year-old children for the 2023 to 2024 and 2024 to 2025 financial years. This is on top of the previous settlements for those years. The new early year's supplementary grant (EYSG) has been used to increase as a one off the funding rates for our early years childcare providers for the period September 2023 to March 2024. (see Eearly Years spend row above) |
| High Needs block | 0 | (77,817) | (77,817) | 0 | |
| Central Services block | 0 | (4,102) | (4,102) | 0 | |
| Net DSG Income | 0 | (261,928) | (261,928) | (2,538) | |
| NET DSG | 263,363 | (263,365) | (2) | 16,374 | |

Annex H- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|-------------------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of Education | 2,327 | (777) | 1,550 | 23 | 38 | 0 | (15) | Change since Q2 is mainly due to a £0.030m budget transfer from occupational health to fill a gap within the service, additional funding received for a schools project, updated forecasts on legal, travel and supply costs to reflect the activity to date and vacancies. These underspends are being offset by costs of £0.059m being forecast on the new NON SEND Education transformation area. |
| Access to Education | 874 | (267) | 607 | 17 | 0 | 0 | 17 | The main change since Q2 is the increase in WES income on Secondary National Tests and better use of internal premises. This is being offset by a small overspend due to additional costs on capital consultancy work. |
| SEND and Inclusion | 8,157 | (2,641) | 5,516 | 96 | -23 | 0 | 119 | Forecast has reduced by £0.329m since Q2. This is mainly due to confirmation of the pay award which has come in under what was budgeted and tightening of costs that are being charged to areas. |
| School Services & Post 16 Education | 6,208 | (4,559) | 1,650 | (64) | 0 | 0 | (64) | The main change since Q2 is on the Warwickshire Attendance service of £0.027m which is now forecasting a short-term vacancy within the service. |
| Early Years & School Effectiveness | 3,589 | (2,360) | 1,228 | 252 | 0 | 262 | (10) | Forecast has increased by £0.139m since Q2 this is mainly due to an increase in the spend on the Schools Improvement Monitoring & Brokering Service. The service is now forecasting its contributions to other areas for project work being undertaken. Other minor reductions are due to tightening of forecasts around travel expenditure, supplies services and staffing variances. |
| Net Service Spending | 21,155 | (10,604) | 10,551 | 324 | 15 | 262 | 47 | |

Annex H- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|---|-----------------|-------------------|---|--|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied. | (98) | (50) | 48 | The Senior Leadership team have been tasked with identifying in year permanent savings to achieve this target. Depending on the nature of these there could be just a part year effect for 2023/24 |
| NEETs contract - More effective contracting of the service to support those not in employment, education of training. | (35) | (35) | 0 | |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. | (11) | | 11 | The Senior Leadership team have been tasked with identifying in year permanent savings to achieve this target. Depending on the nature of these there could be just a part year effect for 2023/24 |
| Traded income - Increased traded income from Governor services as well as a review to modernise music services. | (15) | (15) | 0 | |
| Early Years - Reducing core budget spend by re-coding early years activity to Early Years DSG (5% permitted centrally retained element) | (50) | (50) | 0 | |
| Total | (209) | (150) | 59 | |

Annex H- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|-------------------------------------|---------------------|--------------|-----------------------------|---|-----------------------------|------------------------------|
| SEND and Inclusion change programme | 1,348 | 1,325 | (23) | There has been a halt in initiating new projects as the new Director & new Heads of Service for SEND and also Education Transformation assess / plan this programme going forward, Existing projects are being worked on. | 798 | Mar-25 |
| Total | 1,348 | 1,325 | -23 | | | |

Annex F- Education Services

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

Capital Programme - 2023/24 to 2024/25 Onwards

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|--|------------------------|------------------|------------------|-----------------------------|----------------|------------------------|------------------|------------------|-----------------------------|----------------|------------------------------|----------------------------|--|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Learning - Non Schools | | | | | | | | | | | | | |
| CMS Music Instruments Purchases 2015/16 - | 105 | 0 | 0 | 0 | 105 | 105 | 0 | 0 | 0 | 105 | 0 | 0 | |
| Education Design Development Fund | 0 | 200 | 750 | 450 | 1,400 | 0 | 200 | 750 | 450 | 1,400 | 0 | 0 | |
| Learning - Other | | | | | | | | | | | | | |
| Education - S106 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | |
| Planning & Development block header E&L | 57 | 100 | 232 | 0 | 389 | 57 | 127 | 205 | 0 | 389 | 27 | 0 | |
| Minor Works E&L | 266 | 3 | 0 | 0 | 269 | 266 | 3 | 0 | 0 | 269 | 0 | 0 | |
| Healthy Pupil Capital | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & improvements at Bunting Preschool to the Capital Programme at an estimated cost of £250,000 to be funded from section 106 receipts (£228,000) | 106 | 95 | 0 | 0 | 201 | 106 | 95 | 0 | 0 | 200 | -0 | -0 | |
| | 0 | 0 | 319 | 0 | 319 | 0 | 0 | 319 | 0 | 319 | 0 | 0 | |
| Primary - expansion | | | | | | | | | | | | | |
| Long Lawford permanent expansion | 2,742 | 400 | 0 | 0 | 3,142 | 2,742 | 0 | 400 | 0 | 3,142 | -400 | 0 | Car Park / Drop Off Facility delayed by S278 Approval and expired planning permission. Q3 Forecast based on estimated April 2024 start date. |
| Nathaniel Newton | 64 | 0 | 0 | 0 | 64 | 64 | 0 | 0 | 0 | 64 | 0 | 0 | |
| Nathaniel Newton Infants refurbishment re | 182 | | | | 182 | 182 | 0 | 0 | 0 | 182 | 0 | 0 | |
| Michael Drayton Primary Expansion | 2,459 | 0 | 0 | 0 | 2,459 | 2,459 | 0 | 0 | 0 | 2,459 | 0 | 0 | |
| Weddington Primary School - Bulge Class | 126 | 7 | 0 | 0 | 133 | 126 | 7 | 0 | 0 | 134 | 0 | 0 | |
| Whitnash Primary, Expansion of 2 additional | 1,247 | 101 | 0 | 0 | 1,349 | 1,247 | 101 | 0 | 0 | 1,349 | -0 | -0 | |

| | | | | | | | | | | | | | |
|---|-------|--------|-------|---|--------|-------|-------|-------|-------|--------|--------|----|---|
| Long Lawford Primary School - Studio Hall | 448 | 187 | 0 | 0 | 635 | 448 | 0 | 187 | 0 | 635 | -187 | 0 | Studio Hall Practical Completion on 3/9/21. Funding balance moved to 2024/25 as maybe required to support Car Park / Drop Off Facility due to inflation pressures. |
| Burton Green Primary | 0 | 290 | 0 | 0 | 290 | 0 | 290 | 0 | 0 | 290 | 0 | 0 | |
| Lighthorne Heath Primary School, Former Radio mast site | 0 | 0 | 146 | 0 | 146 | 0 | 0 | 146 | 0 | 146 | 0 | 0 | |
| Bridgetown Primary Sch | 26 | 3 | 0 | 0 | 29 | 26 | 3 | 0 | 0 | 29 | 0 | 0 | |
| Southam St James | 0 | 30 | 0 | 0 | 30 | 0 | 30 | 0 | 0 | 30 | 0 | 0 | |
| Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets | 166 | 1,957 | 300 | 0 | 2,423 | 166 | 1,749 | 509 | 0 | 2,423 | -208 | 0 | Delay in the works on work order12020000-103 St Margaret's - Reception Contingency. Project value engineered waiting on re-quote from Arden. Works not startedoverspend now being forecast on the project by the PM, Works will need to be done to discuss how this is to be funded as well as the risk of further overspends as the project still has works that need to start and be completed.overspend now being forecast on the project by the PM, Works will need to be done to discuss how this is to be funded as well as the risk of further overspends as the project still has works that need to start and be completed |
| Long Itchington | 0 | 254 | 0 | 0 | 254 | 0 | 254 | 0 | 0 | 254 | 0 | 0 | |
| Brownsover Expansion from 2FE Infant to 1FE | 31 | 934 | 0 | 0 | 965 | 31 | 934 | 0 | 0 | 965 | 0 | 0 | |
| Bishops Itchington | 0 | 0 | 195 | 0 | 195 | 0 | 0 | 195 | 0 | 195 | 0 | 0 | |
| Primary - new | | | | | | | | | | | | | |
| New School, The Gateway, Rugby (Griffin School) | 4,807 | 2,405 | 0 | 0 | 7,213 | 4,807 | 2,405 | 0 | 0 | 7,212 | -0 | -0 | Expenditure forecast updated by PM, This puts the project overspend in as £0.5m. Work needs to be done to discuss how this can be funded. |
| New school, Warwick | 3,965 | | | | 3,965 | 3,965 | 0 | 0 | 0 | 3,965 | 0 | 0 | |
| Myton Gardens Primary School (new) | 221 | 10,000 | 3,179 | | 13,400 | 221 | 1,100 | 8,900 | 3,179 | 13,400 | -8,900 | 0 | |
| Primary - other | | | | | | | | | | | | | |
| Kingsway site changes to aid Academy conversion | 359 | 4,000 | 3,540 | 0 | 7,899 | 359 | 4,000 | 3,540 | 0 | 7,900 | 0 | 0 | Capital budget increased in July 2023 cabinet by £2.633 million plus previous £100K top up. |

| | | | | | | | | | | | | | |
|--|-------|--------|-------|---|--------|-------|-------|--------|---|--------|---------|-----|--|
| Lighthorne Heath Primary School | 100 | 64 | 0 | 0 | 164 | 100 | 64 | 0 | 0 | 164 | 0 | 0 | |
| Rokeby Primary School - levelling the playing field | 28 | 4 | 0 | 0 | 32 | 28 | 4 | 0 | 0 | 32 | -0 | -0 | Additional remedial works required |
| Eastlands Primary temporary classroom | 0 | 0 | 190 | 0 | 190 | 0 | 0 | 190 | 0 | 190 | 0 | 0 | |
| Bawnmore Infant School- To Extend Current Pre-school Provision | | 36 | | | 36 | 0 | 36 | 0 | 0 | 36 | 0 | 0 | S106 approved Port Holder 4/9/23 - Pre-School expansion S106 approved Port Holder 4/9/23 - Pre-School expansion |
| School access | | | | | | | | | | | | | |
| Disability & Access Block Header | 521 | 146 | 0 | 0 | 667 | 521 | 146 | 0 | 0 | 667 | -0 | -0 | Unallocated funding moved to 12053000 2023-24 Block Header Unallocated funding moved to 12053000 2023-24 Block Header |
| Disability Access Block Header 2023/24 | 0 | 758 | | 0 | 758 | 0 | 758 | 0 | 0 | 758 | 0 | 0 | Unallocated funding moved to 12053000 2023-24 Block Header from 12010000 Unallocated funding moved to 12053000 2023-24 Block Header from 12010000 |
| Secondary - expansion | | | | | | | | | | | | | |
| Campion School Expansion Phase 2 | 8,161 | 819 | 0 | 0 | 8,979 | 8,161 | 819 | 0 | 0 | 8,979 | 0 | 0 | |
| Stratford Upon Avon School - Dining Facilities | 1,376 | 0 | 0 | 0 | 1,376 | 1,376 | 0 | 0 | 0 | 1,376 | 0 | 0 | |
| Stratford Upon Avon School - 2fe expansion | 1,467 | 10,697 | 5,944 | 0 | 18,109 | 1,467 | 0 | 16,622 | 0 | 18,089 | -10,697 | -20 | Q3 Forecast based on Master Cost Spreadsheet 7RevC. Speller Metcalfe budget estimate of £12.9m, Total Project cost of £18.1m. Assume April 2024 start date. Expenditure reduced based on Speller Metcalfe's budget estimate. Willmott Dixon Tender Cost of £16.9m increased by £3.4m from RIBA Stage 3 Budget Cost of £13.5m. Fees & on costs take total increase to £4.0m. Scope of Works not changed. Cost increase due to market conditions, inflation & detailed design development in RIBA Stage 4. |
| Etone College - 1fe | 84 | 4,669 | 0 | 0 | 4,753 | 84 | 4,669 | 0 | 0 | 4,753 | 0 | 0 | |
| The Queen Elizabeth Academy Atherstone | 0 | 3,293 | 0 | 0 | 3,293 | 0 | 2,793 | 500 | 0 | 3,293 | -500 | 0 | |
| Shipston High School - expansion | 322 | 6,000 | 4,209 | 0 | 10,531 | 322 | 6,000 | 4,209 | 0 | 10,531 | 0 | 0 | |

| | | | | | | | | | | | | | |
|--|---------------|---------------|---------------|--------------|----------------|---------------|---------------|---------------|--------------|----------------|----------------|------------|--|
| Secondary - new | | | | | | | | | | | | | |
| New School Leamington (Oakley School) | 9,565 | 26,906 | 23,990 | 0 | 60,462 | 9,565 | 34,545 | 16,352 | 0 | 60,462 | 7,638 | 0 | |
| Secondary - other | | | | | | | | | | | | | |
| Myton School, Warwick - New 6th form teaching | 3,266 | 2,864 | 0 | 0 | 6,130 | 3,266 | 2,864 | 0 | 0 | 6,130 | 0 | 0 | |
| Aylesford School washroom facilities | 0 | 102 | 0 | 0 | 102 | 0 | 102 | 0 | 0 | 102 | 0 | 0 | |
| Bilton School - Internal Works to Accommodate 30 Extra Pupils | 0 | 83 | 0 | 0 | 83 | 0 | 83 | 0 | 0 | 83 | 0 | 0 | New funding approved Portfolio Holder 14/7/23 New funding approved Portfolio Holder 14/7/23 |
| Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities | 0 | 308 | 0 | 0 | 308 | 0 | 308 | 0 | 0 | 308 | 0 | 0 | New funding approved Portfolio Holder 14/7/23 New funding approved Portfolio Holder 14/7/23 |
| SEN - other | | | | | | | | | | | | | |
| Stratford School - Resurfacing of All-Weather Pitches & | 297 | 7 | 13 | 0 | 317 | 297 | 7 | 13 | 0 | 317 | 0 | 0 | |
| Specialist Nurture Provision at Special | 0 | 235 | 20 | 0 | 255 | 0 | 235 | 20 | 0 | 255 | -0 | -0 | |
| SEN - expansion | | | | | | | | | | | | | |
| Evergreen school - Reconfiguration of | 65 | 0 | 0 | 0 | 65 | 65 | 0 | 0 | 0 | 65 | 0 | 0 | |
| Keeping SEND pupils | 84 | 1 | 104 | 0 | 190 | 84 | 33 | 73 | 0 | 190 | 32 | 0 | |
| Henley in Arden Resourced Provision | 544 | 6 | 0 | 0 | 550 | 544 | 6 | 0 | 0 | 550 | 0 | 0 | |
| Evergreen School | 23 | 303 | 3,840 | 3,839 | 8,005 | 23 | 303 | 3,840 | 3,840 | 8,005 | 0 | 0 | |
| Oak Wood Primary Nuneaton expansion | 13 | 2,020 | 277 | 0 | 2,310 | 13 | 300 | 1,997 | 0 | 2,310 | -1,720 | 0 | |
| Oak Wood Secondary Nuneaton expansion - new centre at Bernuda | 0 | 300 | 2,414 | 0 | 2,714 | 0 | 300 | 2,414 | 0 | 2,714 | 0 | 0 | |
| SEN - new | | | | | | | | | | | | | |
| Old Pears Site / Warwickshire Academy | 17,014 | 152 | 0 | 0 | 17,166 | 17,014 | 152 | 0 | 0 | 17,166 | 0 | 0 | |
| Alternative Provision Free School Warwick | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | |
| Learning - Devolved | | | | | | | | | | | | | |
| Devolved/School Level | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| S106 Contribution to the | 0 | 0 | 1,300 | 0 | 1,300 | 0 | 0 | 1,300 | 0 | 1,300 | 0 | 0 | |
| Grand Total | 60,308 | 80,740 | 52,024 | 4,289 | 197,361 | 60,308 | 65,825 | 63,741 | 7,469 | 197,342 | -14,916 | -19 | |

Annex I Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|--|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|---|
| | £'000 | £'000 | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of Workforce and Local Services | 177 | 0 | 177 | (31) | | | (31) | The forecast underspend has been generated by savings made on salary expenditure as a result of the restructure/creation of Workforce and Local Services. |
| Human Resource Strategy | 759 | 0 | 759 | (46) | -11 | | (35) | The forecast underspend has been generated by the team removing as much one-off spend as possible to support the service financial recovery plan. This has been delivered by pausing recruitment in-year. |
| Human Resource Enabling | 6,815 | (2,610) | 4,205 | 163 | | 272 | (109) | The forecast underspend has been generated by the team removing as much one-off spend as possible to support the service financial recovery plan. This has been delivered by pausing recruitment in-year and delaying the implementation of non-critical project reviews. |
| Libraries, Heritage and Registration | 8,361 | (2,686) | 5,674 | 138 | | | 138 | The forecast overspend relates to employee expenditure across Heritage & Culture and Registration. There has also been unexpected one-off "running cost" expenditure incurred in relation to both St John's museum and Pageant House. |
| Net Service Spending | 16,112 | (5,296) | 10,815 | 224 | (11) | 272 | (37) | |

Annex I Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|---|-----------------|-------------------|---|--|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (old structure: BSU) | (52) | (52) | 0 | On track |
| Library Service - Continue the covid-led trend of rebalancing the provision of library services, for example through increasing the use of drop off book boxes. | (50) | (50) | 0 | On track |
| Registration Service - Increase registration revenue through the optimisation of service delivery locations. | (13) | 0 | 13 | The service have been unable to deliver this saving. Senior Leadership teams are looking at alternative options to delivery savings. |
| Total | (115) | (102) | 13 | |

Annex I Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|--|---------------------|-----------|-----------------------------|---|-----------------------------|------------------------------|
| Surveys as per Waterways Strategy | 13 | 13 | 0 | | 0 | Mar-24 |
| Community Managed Libraries to operate "community fridges" | 12 | 12 | 0 | | 0 | Dec-23 |
| Extend library and museum opening hours as warm hubs, including activities for children and families | 7 | 7 | 0 | | 0 | Mar-24 |
| HR Policy Review | 41 | 30 | (11) | A reduction in the HR Policy Review project forecast to spend £30k out of the £41k approved RIF carry forward. Forecast expenditure reduced due to the policy review being undertaken by Delivery. The emphasis has changed from pay to strategic workforce planning. | 0 | Mar-24 |
| Total | 73 | 62 | (11) | | | |

Annex H Workforce & Local Services

Director -

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and T

Capital Programme - 2023/24 to 2024/25 Onwards

| Description | Current Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|---|-------------------------|---------------|---------------|-----------------------|--------------|---------------------|---------------|---------------|-----------------------|--------------|------------------------|----------------------|--|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| County Records Office Service - Digital Asset Management | 95 | 0 | 0 | 0 | 95 | 95 | 0 | 0 | 0 | 95 | 0 | 0 | |
| Warwick - Market Hall Museum - "Our Warwickshire Projects" | 910 | 0 | 0 | 0 | 910 | 910 | 0 | 0 | 0 | 910 | 0 | 0 | |
| Improve Customer Experience In County Council Buildings & DDA Works 2009/10 | 204 | 0 | 0 | 0 | 204 | 204 | 0 | 0 | 0 | 204 | 0 | 0 | |
| Improving Customer Experience / One Front Door Improvements | 1,786 | 511 | 336 | 0 | 2,633 | 1,786 | 511 | 335 | 0 | 2,633 | 0 | 0 | Re-profiling of expenditure between financial years to reflect an accurate profile of expenditure. This underspend was previously forecast against the "Block Header" to be used to support the LMS (Library Management System) project. |
| Stratford Library – Registrars Accommodation Works and Library Alterations | 373 | 0 | 0 | 0 | 373 | 373 | 0 | 0 | 0 | 373 | 0 | 0 | |
| Grand Total | 3,368 | 511 | 336 | 0 | 4,215 | 3,368 | 511 | 335 | 0 | 4,215 | 0 | 0 | |

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|-------------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of Enabling Services | 396 | 0 | 396 | (237) | | | (237) | The forecast underspend is being used to support the overspend in the rest of the service. |
| Customer Contact - Connect | 3,416 | (325) | 3,091 | (71) | | 13 | (84) | The forecast underspend mainly relates to employee expenditure and utilisation of HSF (The Household Support Fund.) No action. |
| Strategic Asset Management | 2,506 | (1,615) | 891 | 158 | | 24 | 134 | Unforeseen events have impacted the Q3 position. Additional costs to service and make secure surplus properties continue to bear, and agency staffing is higher than forecast to cover unfilled vacancies. Reductions in interim staff positions have been identified to mitigate fee position and will be explored to reduce service overspend. Further mitigations are being explored. |
| Property Services | 17,421 | (8,136) | 9,285 | 1,274 | | | 1,274 | Utility cost inflation is being mitigated through reduced use of heating due to milder winter weather thus far, but additional costs in Maintenance and minor works are reducing this impact. The team continue to investigate the reduction of other costs. |
| ICT and Digital | 13,888 | (4,810) | 9,078 | 268 | | 44 | 224 | In Q2, the team removed as much one-off spend as possible to support the service financial recovery plan. However, a change in service management has uncovered an historical pressure in applications costs, which ICT managers are now sighted on and remedying. Further risks need to be mitigated in trading income in coming months. |
| Data & Business Intelligence | 2,645 | (160) | 2,485 | (76) | -63 | | (13) | The forecast underspend is due to unexpected income being received from the DFE relating to delivering the Better Value programme. |
| ICT Strategy | 3,432 | 0 | 3,432 | 1,237 | 1340 | | (103) | The team have removed as much one-off spend as possible to support the service financial recovery plan. This has been delivered by pausing recruitment in-year. |
| Net Service Spending | 43,704 | (15,046) | 28,658 | 2,553 | 1,277 | 81 | 1,195 | |

Annex J - Enabling Services**Director - Craig Cusack****Executive Director - Rob Powell****Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)****Saving Plan - 2023/24**

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|---|-------------------------|---------------------------|--|---|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied. | (187) | (187) | 0 | |
| Enabling Services delivery review - Review of expenditure on staffing, expenses and projects in Enabling Services. | (40) | (40) | 0 | |
| Facilities management - Facilities management and maintenance cost savings linked to asset rationalisation | (50) | 0 | 50 | Rates review has indicated rates on current estate have increased £350k over budget |
| ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects. | (144) | (144) | 0 | |
| Property service delivery review - Ensure effective mix of staff and agency use, drive efficiencies in facilities management resource spend and maintenance budget. | (95) | (95) | 0 | |
| Devices - continue to review the most cost effective device to meet the organisational and staff need at the end of the lease, subject to options appraisal and due diligence. | (150) | (150) | 0 | |
| Customer support service redesign - Review and rationalisation of the organisation's approach to customer support. (old structure - Business Support) | (94) | (94) | 0 | |
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (Split to follow: old structure Business Support) | (59) | (59) | 0 | |
| Total | (819) | (769) | 50 | |

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance)

Capital Programme - 2023/24 to 2024/25 Onwards

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|---|---------------------|---------------|---------------|-----------------------|--------------|---------------------|---------------|---------------|-----------------------|--------------|------------------------|----------------------|---|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Structural Maintenance | | | | | | | | | | | | | |
| Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18 | 7,010 | 0 | 0 | 0 | 7,010 | 7,010 | 0 | 0 | 0 | 7,010 | 0 | 0 | |
| The Saltway Centre & Stratford Family Centre - Refurbish Family Centre | 102 | 0 | 0 | - | 102 | 102 | 0 | 0 | 0 | 102 | 0 | 0 | |
| Non schools building maintenance 20-21 | 2,527 | 4 | 0 | - | 2,531 | 2,527 | 4 | 0 | 0 | 2,531 | -0 | -0 | Adjustments to actual payments made against final invoices |
| Schools asbestos and safe water 20-21 | 840 | 0 | 0 | 0 | 840 | 840 | 0 | 0 | 0 | 840 | 0 | 0 | |
| Schools building maintenance 20-21 | 7,125 | 0 | 0 | 0 | 7,125 | 7,125 | -0 | 0 | 0 | 7,125 | -0 | -0 | Adjustments to actual payments made against final invoices Transfer £233.97 to 11971000 |
| Non-Schools Building Maintenance | 2,045 | 21 | 0 | 0 | 2,066 | 2,045 | 1 | 0 | 0 | 2,047 | -20 | -20 | Adjustments to actual payments made against final invoices Transfer £19,746 to 12058000 |
| Schools Building Maintenance 2021-22 | 6,856 | 42 | 0 | 0 | 6,898 | 6,856 | 38 | 0 | 0 | 6,894 | -4 | -4 | Adjustments to actual payments made against final invoices Transfer £3,632.61 to 11971000 |
| Non-Schools Asbestos & Safe Water 2021-22 | 454 | 0 | 0 | 0 | 454 | 454 | 0 | 0 | 0 | 454 | 0 | 0 | |
| Schools Asbestos & Safe Water 2021-22 | 741 | 21 | 0 | 0 | 762 | 741 | 21 | 0 | 0 | 761 | -0 | -0 | Adjustments to actual payments made against final invoices |
| Lillington Academy CTA Works | 232 | 278 | 0 | 0 | 510 | 232 | 0 | 278 | 0 | 510 | -278 | 0 | Due to building issues work has been deferred until 2024-25 |
| Non-Schools Building Maintenance 2022-23 | 1,770 | 393 | 0 | 0 | 2,163 | 1,770 | 387 | 0 | 0 | 2,157 | -6 | -6 | Adjustments to actual payments made against final invoices Transfer £6,244.28 to 12058000 |
| Non-Schools Asbestos & Safe Water 2022-23 | 99 | 14 | 0 | 0 | 113 | 99 | 14 | 0 | 0 | 112 | -0 | -0 | Adjustments to actual payments made against final invoices |
| Schools Building Maintenance 2022-23 | 6,778 | 258 | 0 | 0 | 7,036 | 6,778 | 293 | 0 | 0 | 7,070 | 35 | 35 | Adjustments to actual payments made against final invoices Transfer £233.97 from 11971000 / £3,632.61 from 11971000 / £30,747.41 from 11971000. Total £34,613.99 |
| Schools Asbestos & Safe Water 2022-23 | 940 | 15 | 0 | 0 | 955 | 940 | 5 | 0 | 0 | 945 | -10 | -10 | Adjustments to actual payments made against final invoices Transfer to 12061000 - £9,902.28 |

| | | | | | | | | | | | | | |
|---|-------|------|---|---|--------------|-------|-------|-----|---|--------------|------|-----|---|
| Non-Schools Building Maintenance 2023-24 | - | 2351 | 0 | 0 | 2,351 | 0 | 2,377 | 0 | 0 | 2,377 | 26 | 26 | New Projects addedNew Projects addedTransfer from 11887000 - £19,746 and 11969000 - £6,244.28. Total £25,990.28 |
| Non-Schools Asbestos & Safe Water 2023-24 | - | 342 | 0 | 0 | 342 | 0 | 342 | 0 | 0 | 342 | 0 | 0 | New Projects added |
| Schools Building Maintenance 2023-24 | - | 7763 | 0 | 0 | 7,763 | 0 | 7,732 | 0 | 0 | 7,732 | -31 | -31 | New Projects addedTransfer to 11971000 - £30,747.41 |
| Schools Asbestos & Safe Water 2023-24 | - | 781 | 0 | 0 | 781 | 0 | 790 | 0 | 0 | 790 | 9 | 9 | Transfer from 11972000 - £9,902.28 |
| Estate Master Plan - Furniture Capitalisation | 329 | | | | 329 | 329 | 0 | 0 | 0 | 329 | 0 | 0 | |
| IT Infrastructure 2021-22 | 432 | 6 | 0 | 0 | 438 | 432 | 6 | 0 | 0 | 438 | 0 | 0 | |
| Rural Services Capital Maintenance 2017/18 | 671 | 15 | 0 | 0 | 686 | 671 | 15 | 0 | 0 | 686 | 0 | 0 | Barn cladding reinstatement works to be undertaken in Q4 |
| Rationalisation of County Storage Facilities | 9,482 | 89 | 0 | 0 | 9,571 | 9,482 | 19 | 70 | 0 | 9,571 | -70 | 0 | Final works to be completed at Q1 in 2024/25. Costs expected to be minimal. |
| Strategic Site Planning Applications | 2,939 | 988 | 0 | 0 | 3,926 | 2,939 | 605 | 382 | 0 | 3,926 | -382 | 0 | Projected costs in meeting legal obligation to provide a serviced site to the DfE. Certain capital works including demolition are underway and are programmed to be completed this financial year. Other works e.g. bovine remediation (detail to be determined) are now programmed to be undertaken 24/25. |
| Rural Services Capital Maintenance 2019/20 | 314 | 128 | 0 | 0 | 442 | 314 | 128 | 0 | 0 | 442 | 0 | 0 | 11542000-106 1 Heath End Structural Works - Project overspend due to extensive timber repairs and BAT issues. To be funded from block header 12079000 Rural Services Capital Maintenance 2023/24 |
| Maintaining the Smallholdings land bank | 0 | 391 | 0 | 0 | 391 | 0 | 0 | 391 | 0 | 391 | -391 | 0 | Potential opportunities for Q4 are minimal. Budget re-profiled into 2024/25. |
| Smallholdings Capital Maintenance 20-21 | 206 | 71 | 0 | 0 | 277 | 206 | 157 | 0 | 0 | 363 | 86 | 86 | 11790000-108 Lower Farm, School Rd, Salford Priors - New oil boiler and storage tank. Overspend to be funded from 11975000 Smallholdings Maintenance 2022/23. |
| Smallholdings Maintenance 2021/22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Public Sector Decarbonisation Scheme | 537 | 0 | 0 | 0 | 537 | 537 | 0 | 0 | 0 | 537 | 0 | 0 | |
| Bedworth/Croxhall Street Centre/ Renovation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| | | | | | | | | | | | | | |
|---|---------------|---------------|------------|----------|---------------|---------------|---------------|--------------|----------|---------------|---------------|-----------|---|
| Land at Leicester Lane Cubbington | 197 | 500 | 895 | 0 | 1,592 | 197 | 25 | 1,370 | 0 | 1,592 | -475 | 0 | Land returned back to land owner WCC are now waiting for a dilapidation report to agree a way forward. |
| Smallholdings Maintenance 2022-23 | 0 | 562 | 0 | 0 | 562 | 0 | 247 | 229 | 0 | 475 | -315 | -87 | Slippage of budget into 2024/25 to cover works identified from stock condition survey.To be vired to 11790000 |
| Acquisition of land in Warwick | 887 | 48 | 0 | 0 | 935 | 887 | 0 | 48 | 0 | 935 | -48 | 0 | Further minimal costs are expected in Q1 2024/25. Once done this will be closed down. |
| Water Orton Primary School - demolition works | 471 | 49 | 0 | 0 | 520 | 471 | 49 | 0 | 0 | 520 | 0 | 0 | |
| Smallholdings Maintenance 2022-23 | 0 | 323 | 0 | 0 | 323 | 0 | 50 | 273 | 0 | 323 | -273 | -0 | Budget re-profiled into 2024/25. |
| | 53,984 | 15,453 | 895 | 0 | 70,332 | 53,984 | 13,303 | 3,041 | 0 | 70,328 | -2,150 | -3 | |

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders -Cllr Andy Jenns (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Future Year Budget Allocation | Estimated Project Completion |
|--|---------------------|--------------|-----------------------------|--|-------------------------------|------------------------------|
| Azure VSTS licence renewal & VS Enterprise licence | 91 | 91 | 0 | | 0 | Mar-24 |
| Disaster recovery & Cloud migration - Azure data centre annual | 691 | 630 | (61) | | 0 | Mar-24 |
| Modern Government - software, licences, tablet app and hosting | 14 | 0 | (14) | Project complete, underspend to return to the Revenue Investment Fund | 0 | Mar-24 |
| Reusable components | 82 | 0 | (82) | TBC based on output of the automation investigation. | 0 | Mar-24 |
| System Replacement Fund | 0 | 0 | 0 | Of the £868k in future years, £374k is committed against the Finance Unit 4 Cloud migration project and is expected to be spend in 24/25. | 868 | Ongoing |
| Digital Roadmap Investment Fund | 0 | 1,497 | 1,497 | Customer Platform implementation progressing to plan. A bid will be made to access further funding from the specific allocation of £3.2m set aside in the 23/27 MTFS as the project progresses, this will cover the current 'overspend'. | (1,497) | Ongoing |
| Cloud - Itelligent-i- Azure | 85 | 53 | (32) | The remaining allocation is expected to be spent in 2024/25 as planned across the 2 year Data & Analytics Programme. | 32 | Mar-25 |
| Itelligent-i - Business Analytics Platform Phase 2 | 31 | 0 | (31) | This is expected to be spent in 2024/25 as planned across the 2 year Data & Analytics Programme. | 31 | Mar-25 |
| Total | 994 | 2,271 | 1277 | | | |

Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|--------------------------------------|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Director of Finance | 249 | (29) | 220 | 27 | | | 27 | The forecast overspend relates to the projected expenditure linked to the recruitment of the Director of Finance role |
| Business Support | 9,490 | (95) | 9,395 | (36) | | | (36) | The forecast underspend relates mainly to employee expenditure. There is a significant overspend in People 1 and People 2, this has been nullified by savings across the rest of Business Support and discussions are to be held with Adult Social Care in the People Directorate to look at what actions can be taken to manage the demand. |
| Strategic Finance | 818 | (82) | 736 | (40) | | | (40) | Vacancy savings partially offset by impact of inflation on subscription costs. |
| Commercial & Contracts | 2,191 | (986) | 1,205 | (214) | | | (214) | Underspend due to a reduction in contractor costs. |
| Investments, Treasury and Audit | 1,841 | (1,011) | 830 | (117) | | | (117) | Excess vacancies, partly held for longer in light of recovery plan. Not sustainable to hold vacant long term. |
| Operational Finance Services | 5,007 | (2,909) | 2,099 | (291) | | (209) | (82) | Mainly unanticipated additional income in Schools Finance traded team and some excess vacancies above vacancy provision. |
| Finance Transformation & Transaction | 4,503 | (1,876) | 2,627 | 328 | 400 | | (72) | Excess vacancies, partly held for longer in light of recovery plan. Not sustainable to hold vacant long term. |
| Net Service Spending | 24,099 | (6,988) | 17,112 | (343) | 400 | (209) | (534) | |

Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|---|-----------------|-------------------|---|--|
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (old structure: CSU check) | (34) | (34) | 0 | On-track. |
| Finance process efficiencies - Efficiencies through ongoing service redesign, automation, AI and self-service. | (75) | (75) | 0 | On-track, partly delivered through other options (increased vacancy factor). |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. | (21) | (21) | 0 | Delivered through other options (increased vacancy factor). |
| Procurement cards - Rebates from extended use of procurement cards. | (25) | (25) | 0 | On-track. |
| Reduced use of printing and stationery - Future reductions in spend on printing and stationery predicated on digitisation work. (Old structure - Business Support) | (100) | (89) | 11 | Partly on-track. The shortfall is due to higher demand of stationery. |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services. (Old structure: CSU) | (47) | (47) | 0 | On-track. |
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (Split to follow: old structure Business Support) | (48) | (48) | 0 | On-track. |
| Total | (350) | (339) | 11 | |

Annex K - Finance

Director - Andrew Felton

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Shortfall/ (Overachievement) £'000 | Progress Update | Future Year Budget Allocation | Estimated Project Completion |
|---|---------------------|------------|--|---|-------------------------------|------------------------------|
| McCloud Pensions Remedy | 17 | 17 | 0 | Waiting on further Government guidance, which has been delayed, so currently assumed as minimal spend in the current year until we have a better picture. | 0 | Mar-24 |
| Cloud Hosting Project (Capital & Unit 4 Development Plan) | 277 | 277 | 0 | Both projects are currently on track to deliver to the agreed timetable. | 0 | Mar-24 |
| Cloud Hosting Project (Capital & Unit 4 Development Plan) | 0 | | 0 | Funding to be drawn down by the system replacement fund. | 374 | Tbc |
| EDRMS - Digital Post room | 31 | 31 | 0 | | | |
| Total | 325 | 325 | 0 | | | |

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|---|--------------------------|---------------------|-----------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Strategy, Planning & Governance Manager | (108) | 0 | (108) | (10) | | | (10) | |
| Legal and Governance | 10,161 | (9,212) | 949 | (319) | | | (319) | Additional external legal trading are the main factors for the surplus |
| Communication | 1,796 | (1,290) | 506 | 27 | | | 27 | Largely due to expected income not yet confirmed although position may change before end year with new work coming in |
| Change Programmes | 3,200 | (1,535) | 1,666 | (67) | | | (67) | Underspend largely due to staffing movements and vacancies in year |
| Corporate Policy and Strategy | 630 | 0 | 630 | (124) | | | (124) | Underspend due to graduates on the National Graduate Schemes securing permanent roles early + having a vacant post in team over the year which is now filled |
| Community Partnerships | 2,603 | 0 | 2,603 | 1,758 | 1,771 | | (13) | Underspend due to internal recharge for Equalities CDW position |
| Net Service Spending | 18,282 | (12,037) | 6,246 | 1,265 | 1,771 | 0 | (506) | |

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|---|-----------------|-------------------|---|--|
| Vacancy factor - Application of a vacancy factor/turnover allowance where not already applied. | (208) | (208) | 0 | |
| Electronic record keeping - Reduced storage requirements as a result of the move to electronic record keeping. | (5) | (5) | 0 | |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services. | (47) | (47) | 0 | |
| Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies. | (40) | (40) | 0 | |
| Paper free meetings - Reduction in the cost of printing as a result of moving to paper free meetings. | (5) | (5) | 0 | |
| Consultancy - Reduction in commissioning budget held for external consultancy and external support. | (20) | (20) | 0 | |
| Community development - Efficiencies in the delivery of the internal community development function. | (20) | (20) | 0 | |
| Staffing restructure - Changes in staffing structure to reduce the cost of the Commissioning Support Unit. (old structure - CSU) | (73) | (73) | 0 | |
| Savings on third party spend - Review of services purchased from third parties to ensure value for money. (Old Structure - Business Support) | (23) | (23) | 0 | |
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (old structure: CSU check) | (69) | (69) | 0 | |
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (Split to follow: old structure Business Support) | (19) | (19) | 0 | |
| Total | (529) | (529) | 0 | |

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Shortfall/ (Overachievement) £'000 | Progress Update | Future Year Budget Allocation | Estimated Project Completion |
|---|---------------------|--------------|------------------------------------|--|-------------------------------|------------------------------|
| Social Fabric Fund | 0 | 1,320 | 1,320 | To be drawn down from future year budget allocation at outturn as agreed with corporate finance. | 1320 | TBC |
| Bin/Scan & Store project | 1 | 1 | 0 | | 0 | Mar-24 |
| Community Powered Warwickshire - New Locals | 20 | 20 | 0 | Relates to the commissioned service provided by New Local to support the embedding of community power. £20K final payment to be made in Q4 | 0 | Mar-24 |
| Community Supermarkets | 188 | 188 | 0 | Relates to the underspend from the first year of the £1m cost-of-living support funding approved by Cabinet in Oct 2022 and split across two years 22/33 and 23/24 | | Mar-24 |
| Cost of Living Projects (<i>remaining allocation</i>) | 0 | 451 | 451 | To be drawn down from future year budget allocation at outturn as agreed with corporate finance. | 563 | TBC |
| Total | 209 | 1,980 | 1771 | | | |

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformati

Capital Programme - 2023/24 to 2024/25 Onwards

| Project | Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|--------------------|--------------------|------------------------|------------------|------------------|-----------------------------|----------------|------------------------|------------------|------------------|-----------------------------|----------------|------------------------------|----------------------------|--|
| | | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| 12109000 | Social Fabric Fund | 0 | 750 | 750 | 0 | 1,500 | 0 | 750 | 750 | 0 | 1,500 | 0 | 0 | £750k to transfer to Heart of England Community Foundation (the fund operator) in Q4 |
| Grand Total | | 0 | 750 | 750 | 0 | 1,500 | 0 | 750 | 750 | 0 | 1,500 | 0 | 0 | |

Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

Revenue Budget - 2023/24

| Service | Gross Expenditure Budget | Gross Income Budget | Net Expenditure | | Net Variance Represented by | | | Reason for Net Variation and Management Action |
|---|--------------------------|---------------------|------------------|-------------------------|-----------------------------|-----------------------------------|----------------------------|--|
| | | | Budget | Variation Over/ (Under) | Revenue Investment Funding | Contra to/from Earmarked Reserves | Remaining Service Variance | |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Government Grants & Business Rates | 0 | (175,457) | (175,457) | (20,860) | | (3,398) | (17,462) | Corporate grant income is forecast to be £20.9m higher than the budget, at the time of setting the budget many of the grant allocations have not been announced by the government and therefore are often based on previous years. This year we have seen significant increases in some of the grants which will support to offset the overspends in other areas. |
| Capital Financing Costs | 27,850 | (3,844) | 24,007 | (14,636) | | | (14,636) | Of this £14.6m underspend, £11.3m is due to improved returns on our investments, linked to the increase in interest rates, a further £2.1m has been saved on interest payments by paying of loans early and payments for Minimum Revenue Provision has reduced by £1.2m due to delays in the capital programme. The remaining £0.5m capital contingency is offsetting the £0.5m adverse variance as a result of not opting to pre-pay pension contributions. |
| Strategic Management Team | 1,341 | 0 | 1,341 | (59) | | | (59) | |
| County Coroner | 1,083 | (349) | 734 | 102 | | | 102 | Overspend is due to increased pathology and professional fees than what was expected when the budget was set. |
| County Council Elections | 268 | 0 | 268 | (250) | | (250) | 0 | Budget to be transferred to Quadrennial election reserve to fund future year elections. |
| Environment Agency - (Flood Defence Levy) | 268 | 0 | 268 | 0 | | | 0 | |
| External Audit Fees | 550 | 0 | 550 | (163) | | (163) | 0 | An underspend on Audit Fees is expected this is based on the latest fees schedule. |
| Pensions Deficit Under-recovery | 1,483 | (500) | 983 | 500 | | | 500 | In light of the latest economic forecasts the decision have been taken to not pre-pay pension contributions. This adverse variance is offset entirely by capital contingency. |
| Members Allowances and Expenses | 1,164 | 0 | 1,164 | (197) | | | (197) | Underspend relates to an overall reduction in Members travel and subsistence. |
| Other Administrative Expenses and Income | 2,656 | (1,411) | 1,245 | 670 | | (535) | 1,205 | Within this forecast there is an overspend of £3.5m, this is to fund the 23/24 employee pay award and is the difference between the 4% included in the budget at the latest offer of £1,925 per employee or 3.88%, the latest pay offer equates to an average increase of 6%. Reoccurring funding of £1.6m has been released in the contingency to fund part of the pay award, after taking into account other small underspends, the balance is to be funded from the additional grant income. £285k will be allocated to the Capital Fund Reserve for upcoming legal fees tied to capital disposals, while £250k will be earmarked for the Commercial Reserve to support future years commercial activities. |
| Subscriptions | 0 | 0 | 0 | 0 | | | 0 | |
| Apprenticeship Levy | 1,092 | 0 | 1,092 | 136 | | 136 | 0 | Forecast overspend on apprenticeship levy is a direct result of cumulative pay awards. This overspend will be funded from balances in the Apprenticeship Reserve built up from historical underspends on the levy budget. |
| Warwickshire Property and Development Company | 1,078 | (1,204) | (126) | 32 | | 32 | 0 | Shortfall in net income will be compensated by a drawdown from the Commercial Risk Reserve. |
| Warwickshire Recovery and Investment Fund | 2,465 | (2,465) | 0 | 665 | | 665 | 0 | The Net deficit will be managed using the Commercial Risk Reserve, this is due to two deals not progressing which results in a reduction of interest earned and fees recovered. |
| Provision for DSG Deficit | 0 | 0 | 0 | 0 | | (11,425) | 11,425 | Provision required to top-up the DSG offset reserve based on the Q3 forecast |
| Net Service Spending | 41,298 | (185,230) | (143,931) | (34,060) | 0 | (14,938) | (19,122) | |

Annex M- Corporate Services and Resourcing

Director - Andrew Felton

Executive Director - Rob Powell

Saving Plan - 2023/24

| Saving Proposal | Target £'000 | Forecast £'000 | Shortfall/ (Over achievement) £'000 | Reason for financial variation and associated management action |
|--|-----------------|-------------------|---|---|
| Savings on third party spend - Review of services purchased from third parties and the increased take-up of early invoice payment. (Delivery will be the responsibility of the AD - Finance). | (3) | (3) | 0 | |
| Insurance - Savings arising as a result of a higher level of self insurance. (Delivery will be the responsibility of the AD - Finance). | (25) | (25) | 0 | |
| Treasury management returns - A target to increase returns on investment by 10 basis points based on a more proactive approach to treasury management. (Delivery will be the responsibility of the AD - Finance.) | (242) | (242) | 0 | |
| Warwickshire Property and Development Group - Forecast income stream from the successful delivery of the company business plan. | (126) | (94) | 32 | Expected to deliver fully in future years, in the current year a forecast £32k shortfall is planned to be funded from earmarked reserves. |
| Capital financing costs - Reduction in the Authority's borrowing costs as a result of using capital receipts from the sale of surplus assets. (Delivery will be the responsibility of the AD - Governance and Policy). | (64) | (64) | 0 | |
| Pre-pay pension contribution - Use the Council's strong balance sheet to benefit from the discount for the early payment of the pension contributions. (Delivery will be the responsibility of the AD - Finance). | (500) | (500) | 0 | In light of the latest economic forecast we opted to not pre-pay pension contributions but alternative savings have been identified. |
| Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied and the rationalisation of PA support. (old structure Business Support) | (18) | (18) | 0 | |
| Customer journey - As the customer experience programme beds down, the requirements to improve customer journey in isolation diminishes, enabling a redesign of the service offer. (Old Structure - Business Support) | (50) | (50) | 0 | |
| Total | (1,028) | (996) | 32 | |

Annex M - Corporate Services (Business Support)**Director - Bal Jacob**

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Investment Fund - 2023/24 and future years

| Revenue Investment | Current Year Budget | Forecast | Variance Over/(Under) £'000 | Progress Update | Approved Remaining Resource | Estimated Project Completion |
|------------------------|---------------------|----------|-----------------------------|--|-----------------------------|------------------------------|
| Information and Advice | 30 | | (30) | On track for project to be completed Mar 24 | 0 | Mar-24 |
| Total | 30 | 0 | -30 | | | |

Annex M- Corporate Services and Resources

Director - Andrew Felton

Executive Director - Rob Powell

| Description | Approved Budget | | | | | Forecast | | | | | Variation | | Commentary |
|---|------------------------|------------------|------------------|-----------------------------|----------------|------------------------|------------------|------------------|-----------------------------|----------------|------------------------------|----------------------------|---|
| | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Earlier Years £'000 | 2023/24 £'000 | 2024/25 £'000 | 2025/26 onwards £'000 | Total £'000 | Variance in Year £'000 | Total Variance £'000 | |
| Warwickshire Property Development Company | 1,405 | 19,101 | 21,763 | 59,187 | 101,456 | 1,405 | 10,793 | 15,670 | 73,588 | 101,456 | -8,308 | -0 | Southam 1 development loan now fully drawn down by WPDG, first drawdowns of Manor Park development loan planned for final quarter, £6.5m drawdown for Southam 2 planned for final quarter |
| Warwickshire Recovery & Investment Fund | 400 | 23,100 | 20,000 | 46,500 | 90,000 | 400 | 0 | 23,100 | 66,500 | 90,000 | -23,100 | 0 | Latest forecasts suggest no new lending from BIG or PIF in 2023/24 |
| Asset Replacement Fund | 64 | 3,771 | 4,082 | 10,082 | 18,000 | 64 | 3,230 | 2,356 | 12,350 | 18,000 | -542 | 0 | |
| Investigation Design Fund | 0 | 800 | 800 | 2,400 | 4,000 | 0 | 800 | 800 | 2,400 | 4,000 | 0 | 0 | |
| Corporate | 1,869 | 46,773 | 46,645 | 118,169 | 213,456 | 1,869 | 14,823 | 41,926 | 154,838 | 213,456 | -31,950 | 0 | |

Reserves Review - December 2023 (Q3)

| Directorate | Service | Description | Reserves as at 1st April 2023 | Balancing Risk Reserves | MTFS Allocation 2023/24 | Rephasing of 2022/23 Projects | Movement In Year 2023/24 (Drawdowns) | Impact of Outturn Q3 | Reserves as at 31 March 2024 | Adjustments: Q2 Risk Reserves | Reserves Review November 2023 | 2024/25 MTFS commitment | Future MTFS commitment | Uncommitted Reserves |
|--|--------------------------------|---|-------------------------------|-------------------------|-------------------------|-------------------------------|--------------------------------------|----------------------|------------------------------|-------------------------------|-------------------------------|-------------------------|------------------------|----------------------|
| | | | | | | | | | | | £ | £ | £ | £ |
| Earmarked - Schools Reserves | | | | | | | | | | | | | | |
| Schools | Education Services | DSG Reserve - County Council | (16,097) | | | | | (16,374) | (32,471) | 0 | | (18,000) | 0 | (50,471) |
| | Finance | School Absence Insurance Equalisation | 805 | | | | | 209 | 1,014 | 0 | | 0 | 0 | 1,014 |
| | Other Services | School Balances Contingency to cover DSG | 20,408 21,650 | | | | | 4,855 11,425 | 20,408 37,930 | 0 | | 0 18,000 | 0 | 20,408 55,930 |
| Total Earmarked Schools Reserves | | | 26,766 | 0 | 0 | 0 | 4,855 | (4,740) | 26,881 | 0 | 0 | 0 | 0 | 26,881 |
| Earmarked - External Reserves | | | | | | | | | | | | | | |
| Communities | Education Services | School Improvement Monitoring & | 821 | | | | | (152) | 669 | | | 0 | 0 | 669 |
| | Fire and Rescue | Emergency Service Network | 902 | | | | | | 902 | | | 0 | 0 | 902 |
| | Environment Services | Proceeds of Crime S38 Developer | 323 752 | | | | | (173) | 323 579 | | | 0 | 0 | 323 579 |
| | Strategic Commissioning | Speed Workshops | 951 | | | | | 154 | 1,105 | | | 0 | 0 | 1,105 |
| | | Rural Growth | 190 | | | | | | 190 | | | 0 | 0 | 190 |
| People | Children and Families | Adoption Central England Controlling Migration Fund | 57 118 | | | | | (434) 297 | (377) 297 | | | 0 | 0 | (377) 297 |
| | Social Care and Support | BCF System Development Fund | 2,921 | | (375) | | (2,546) | | 0 | | | 0 | 0 | 0 |
| | Strategic Commissioning People | Social Care & Health Partnership | 1,610 | | | | (155) | (605) | 850 | | | 0 | 0 | 850 |
| Resources | Business and Customer Services | Museum, Records and Libraries Trust Funds and | 360 | | | | | | 360 | | | 0 | 0 | 360 |
| | Finance | LA Counter Fraud Fund Grant | 16 | | | | | | 16 | | (16) | 0 | 0 | 0 |
| | Governance and Policy | One Public Estate | 222 | | | | | (24) | 198 | | | 0 | 0 | 198 |
| Corporate | Other Services | NNDR Pool Surplus Reserve | 2,785 | | | | | | 2,785 | | | 0 | 0 | 2,785 |
| Total Earmarked External Reserves | | | 12,029 | 0 | (375) | 0 | (2,819) | (937) | 7,898 | 0 | (16) | 0 | 0 | 7,882 |
| Reserves Subject to Annual Review - Internal Policy | | | | | | | | | | | | | | |
| People | Strategic Commissioning People | Domestic Abuse Grant | 1,629 | | | | | | 1,629 | | (783) | 0 | 0 | 846 |
| | Children and Families | Priority Families Reserve | 1,349 | | (178) | | | (216) | 955 | | | 0 | 0 | 955 |
| Resources | Business and Customer | Warwickshire Local Welfare | 924 | | | | | (13) | 911 | | | 0 | 0 | 911 |
| | Enabling Services | Going for Growth Apprenticeship Scheme | 173 | | | | | (173) | (0) | | | 0 | 0 | (0) |
| Other Services | | Local Resilience Forum - Brexit | 468 | | | | | (68) | 400 | | | 0 | 0 | 400 |
| | | Corporate Apprenticeship | 665 | | | | | (235) | 430 | | | 0 | 0 | 430 |
| | | Redundancy Fund | 5,004 | | | | (111) | | 4,893 | | | 0 | 0 | 4,893 |
| | | Schools in Financial Difficulty | 1,517 | | (70) | | | (110) | 1,337 | | | 0 | 0 | 1,337 |
| Total Annual Review - Internal Policy | | | 11,729 | 0 | (248) | 0 | (111) | (815) | 10,555 | 0 | (783) | 0 | 0 | 9,772 |

| Reserves Subject to Annual Review - Volatility | | | | | | | | | | | | | | |
|--|-------------------------|---|---------------|----------|--------------|----------------|----------------|----------------|---------------|----------|----------------|----------------|----------------|---------------|
| Communities | Environment Services | Domestic Homicide Reviews | 25 | | | | | (11) | 14 | | 0 | 0 | 14 | |
| | Fire and | Pensions Reserve | 216 | | | | | (113) | 103 | | 0 | 0 | 103 | |
| People | Children and Families | Youth Justice Remand | 802 | | | | | (142) | 660 | (200) | 0 | 0 | 460 | |
| Corporate | Other Services | Financial Instruments | 2,084 | | | | | | 2,084 | | 0 | 0 | 2,084 | |
| | | Insurance Fund | 8,843 | | | | | | 8,843 | | 0 | 0 | 8,843 | |
| | | Capital Fund | 1,228 | | | | | 285 | 1,513 | | 0 | 0 | 1,513 | |
| | | NNDR Appeals Reserve | 28,228 | | | 808 | | | 29,036 | | 0 | 0 | 29,036 | |
| | | Quadrennial | 876 | | | | | 250 | 1,126 | | 0 | 0 | 1,126 | |
| | | Audit Fee Reserve | 289 | | | | | 163 | 452 | | 0 | 0 | 452 | |
| | | IT Sinking Fund | 2,773 | | | | | | 2,773 | | 0 | 0 | 2,773 | |
| | | Commercial Risk Reserve | 9,359 | | | | | (447) | 8,912 | | 0 | 0 | 8,912 | |
| | | Winter Pressure | 0 | 2,300 | | (2,300) | | | 0 | | 0 | 0 | 0 | |
| | | Schools Liabilities | 254 | | | | | | 254 | | 0 | 0 | 254 | |
| | | Inflation Contingency | 2,276 | | | | | | 2,276 | | (2,276) | 0 | 0 | 0 |
| Oxygen Volatility Reserve | 20 | | | | | | 20 | | | 0 | 0 | 20 | | |
| Total Annual Review Volatility | | | 57,271 | 0 | 2,300 | 0 | (1,492) | (15) | 58,064 | 0 | (2,476) | 0 | 55,588 | |
| Invest to Save Funds | | | | | | | | | | | | | | |
| Corporate | Other Services | Fire Transformation | 704 | | | (215) | | | 0 | | | (74) | (295) | 120 |
| | | Children's Transformation | 1,976 | | | 0 | 0 | (926) | 1,050 | | | (120) | (930) | 0 |
| | | Council Change | 3,406 | | | (1,579) | (418) | 286 | 1,695 | | | (1,695) | | (0) |
| | | Revenue Investment Funds | 2,412 | | | (1,952) | (214) | 130 | 376 | | | (376) | | (0) |
| | Other Services | New Revenue Investment Funds (From 22/23) | 8,466 | | | (337) | 3,718 | (1,771) | 10,076 | | | (112) | | 9,964 |
| | Other Services | Revolving Fund | 5,000 | | | | | | 5,000 | | | | | 5,000 |
| | Other Services | Digital Roadmap Investment Fund | 1,708 | | 3,200 | | | (1,497) | 3,411 | | | (211) | | 3,200 |
| Other Services | System Replacement Fund | 424 | | | (56) | 500 | (400) | 468 | | | 0 | 0 | 468 | |
| People | Education Services | Education Transformation | 2,096 | | 1,800 | 50 | (1,348) | (15) | 2,583 | | | (783) | | 1,800 |
| Total Invest to Save Funds | | | 26,192 | 0 | 5,000 | (4,089) | 2,238 | (4,193) | 25,147 | 0 | 0 | (3,371) | (1,226) | 20,551 |

| Reserves Subject to Annual Review - Specific Investment Projects | | | | | | | | | | | | | | |
|--|---|---|----------------|--------------|-----------------|----------------|----------------|-----------------|----------------|-----------------|--------------|-----------------|----------------|----------------|
| | | Education management | 114 | | | | | (44) | 70 | 0 | | 0 | 0 | 70 |
| Communities | Environment Services | Flood Management | 603 | | | | | | 603 | 0 | | 0 | 0 | 603 |
| | Fire and Rescue | Vulnerable People Earmarked | 169 | | | | 1 | | 170 | 0 | | 0 | 0 | 170 |
| | Strategic Commissioning for Communities | Kenilworth Station | 552 | | | | | | 552 | 0 | (400) | 0 | 0 | 152 |
| | | Skills Delivery for Economic Growth | 76 | | | | | | 76 | 0 | | 0 | 0 | 76 |
| | | European Match Funding | 133 | | | | | | 133 | 0 | | 0 | 0 | 133 |
| Resources | Business and Customer | Corporate Customer Journey | (0) | | | | | | (0) | 0 | | 0 | 0 | (0) |
| | Enabling Services | HR - Service Improvement | 60 | | | | | | 60 | 0 | | 0 | 0 | 60 |
| | | Covid Grants Ringfenced | 751 | | | | | (741) | 10 | 0 | | 0 | 0 | 10 |
| | | Covid Grants Unringfenced | 1,234 | | | (734) | | | 500 | 0 | | 0 | 0 | 500 |
| | | Total Annual Review Specific Investment Projects | 3,692 | 0 | 0 | (734) | 0 | (784) | 2,174 | 0 | (400) | 0 | 0 | 1,774 |
| Management of Financial Risk | | | | | | | | | | | | | | |
| Communities | | Directorate Risk Reserve | (1,824) | 2,000 | | (176) | 2,105 | | (4,260) | 4,260 | | 0 | 0 | 0 |
| People | includes winter | Directorate Risk Reserve | 7,401 | | | (163) | | | (12,682) | 12,682 | | 0 | 0 | 0 |
| Resources | | Directorate Risk Reserve | 3,213 | (1,771) | | (308) | | (118) | 1,016 | (979) | (37) | 0 | 0 | 0 |
| Corporate | | Financial Management | 0 | | | | 10,374 | | 10,374 | | | | | 10,374 |
| Corporate | | General Reserves | 26,000 | | | | | | 26,000 | 0 | | 0 | 0 | 26,000 |
| | | Total Management of Financial Risk | 34,791 | 229 | 0 | (647) | 12,479 | (26,403) | 20,448 | 15,963 | (37) | 0 | 0 | 36,374 |
| Available for Use Reserves | | | | | | | | | | | | | | |
| Corporate | | Medium Term Financial | 50,530 | (229) | (22,691) | | (5,200) | 19,122 | 41,532 | (15,963) | 3,712 | (23,503) | (4,611) | 1,167 |
| | | Total Available for Use Reserves | 50,530 | (229) | (22,691) | 0 | (5,200) | 19,122 | 41,532 | (15,963) | 3,712 | (23,503) | (4,611) | 1,167 |
| Z0001 Corporate Budget | | | | | | | | | | | | | | |
| | | Total | 222,999 | 0 | (16,014) | (5,470) | 9,948 | (18,765) | 192,698 | 0 | 0 | (26,874) | (5,837) | 159,988 |